

Row Nbr	Group	PSS#	Priority	Primary Customer	Sponsor	Requestor	Program Name	Project Name	Project Description	Institutional Impact Statement	Strategic Category	T-Shirt Sizing	Est. Compl (QTR)	Targeted Start Month (MM/YYYY)	Targeted Finish Month (MM/YYYY)	Status	Health	Contact Name	Project Manager	ITS Contact
1	IA	2691	A	Academic Advising and Services	Betsi Burns	Betsi Burns	3-LOCUS Enhancements	Rollout of WHAT-IF Report for Students, Faculty, and Advisors	<p>Currently the WHAT-IF Report (a report to emulate a students academic requirements based on their selection of program and plan) is made available to Pre-Matriculated students only. This effort would roll out the functionality to students, faculty, and advisors.</p> <p>Using the what-if advising capabilities, advisors and students can run a simulated advisement report that shows degree progress based on courses the student has taken or proposes to take. Students and advisors can also run a simulated academic advisement report that compares the students transcript against multiple careers, programs, plans, and sub-plans. Students and advisors can include individual courses with credit in the process.</p>	<p>This effort would allow students to be able to see what their requirements for completing a specific degree would look like before making a Plan change.</p> <p>The Change My Major functionality is widely utilized by students and one of the uses students find for Change My Major is simulating a What If function. This additional data on the students academic program causes confusion for staff and faculty attempting to assess true changes in majors/minors. We anticipate that launching this functionality for students would reduce the number of "false" PLAN changes that occur for What If functionality.</p>	Student Technology Support	Medium	TBD	05/2018	TBD	On Hold	Green - On Target, No Risk		Xiomara Franco	Xiomara Franco
2	IA	2692	A	Academic Advising and Services	Betsi Burns	Betsi Burns	3-LOCUS Enhancements	Rollout of Advising Notes Feature in LOCUS	<p>The Advising Notes feature enables advisors and other users to record notes about their interactions with students. This function is currently available via LOCUS, but has not been turned on for advisor use. We are currently using "Person Comment Entry", which is not nearly as robust.</p>	<p>This tool will allow for continuous and improved communication between the various of student support staff across the university regarding individual student. It will add functionality and replace the current workaround of using Comments (AANOTE Category) to document critical notes with student advising.</p>	Academic & Faculty Support	Medium	TBD	05/2018	TBD	On Hold	Green - On Target, No Risk		Xiomara Franco	Mike Martin
3	IA	3003	A	Financial Assistance	Paul G Roberts	Tobyn L Friar	3-LOCUS Enhancements	Financial Aid - Loans/ Disbursements 2020-21 Aid Year	<p>The project will focus on ongoing support for financial aid custom processes that Loyola needs for the local management and awarding of financial aid and scholarship funds - particularly loan management and award disbursement processes.</p>	<p>This project offers ongoing support for financial aid custom processes that Loyola needs for the loan management and awarding of financial aid and scholarship fund for 2021 Aid Year.</p>	Continuous Service Development	Large	Q4	04/2020	06/2021	In Progress	Green - On Target, No Risk		Ivan Siap	Caroline Mwangi
4	IA	3095	A	Wellness Center	Joan Holden	Joan Holden	3-LOCUS Enhancements	LOCUS immunizations module - Modify compliance tracking / enhance reporting	<p>Requesting enhancements to the custom LOCUS Immunizations module. Asking for report-only processing capability and more flexible and timely reporting related to student compliance.</p> <p>We need to track and record compliance and remove the dependency reporting has on the presence of the WMM hold / service indicator.</p>	<p>We need capability for reporting on immunization compliance in a timelier manner, without being dependent on adding WMM holds to enable that reporting. At this time, the only means for determining overall compliance is via the presence of the WMM hold.</p>	Administrative Initiatives	Medium	Q4	11/2020	05/2021	New	Green - On Target, No Risk		David Kessler	David Kessler
5	IA	3096	A	Treasurer	Cory M O'Brien	Cory M O'Brien	3-LOCUS Enhancements	Upgrade PayPath Credit Card Payment Software in LOCUS	<p>Upgrade the Touchnet PayPath software (PConnect) in LOCUS to the latest release. This software is needed to communicate with the TouchNet PayPath website when payers initiate payment by credit card.</p>	<p>We are required to stay current with the TouchNet PayPath software, which is used by LOCUS to process credit card payments through PayPath</p>	Continuous Service Development	Small	Q3	11/2020	01/2021	In Progress	Green - On Target, No Risk	Dawn Fitzgerald	David Kessler	David Kessler
6	IA	3097	A	Financial Assistance	Paul G. Roberts	Tobyn L Friar	3-LOCUS Enhancements	Financial Aid Award Letter Processes - Aid Year 2022	<p>FA Award Letter processes include ISIR loads, related checklist-processing, packaging and award letters. The group of custom batch programs which help to facilitate this process is known as the "Starting Line Up." Like last year, the Award Letter processes are starting three months earlier due to a change in federal regulations.</p> <p>Federal regulations allow students to fill-out FAFSA forms starting on October 1, 2020 for Aid Year 2021-2022.</p>	<p>Financial Aid customizations are divided into two categories - those needed for Award Letters (this PSS) and those needed for all other FA processes, such as loans, disbursements and other activities. This project addresses all Award Letter FA processes for Aid Year 2021-2022 - such as for ISIR loads, checklists, packaging and award letters.</p>	Continuous Service Development	Medium	Q4	10/2020	05/2021	In Progress	Green - On Target, No Risk		Ivan Siap	Caroline Mwangi
7	IA	3111	A	Sullivan Center for Student Services	Betsi Burns	Betsi Burns	3-LOCUS Enhancements	Writing Placement Assessment (Sakai Project) two-way interface with LOCUS	<p>The goal of this project would be to develop an automatic LOCUS feed (similar to the Math Placement Assessment/ALEKS) for the Writing Placement Assessment (WPA) from Sakai. This would involve a data feed from LOCUS to Sakai Project site for new students eligible to take the exam. It would also require a data feed from the Sakai Project site after the writing is assessed to load test scores into LOCUS. Current process is a manual load (or spreadsheet upload) of eligible students into Sakai and a manual input of test scores into LOCUS.</p>	<p>Course placement is a key component for retention and student success. Given staffing changes and reduced resources, we do not have the staff to keep up with the demand, especially since we will be going test optional for the 2021 admission cycle. Students want immediate notification and during orientation, it is impossible for us to keep up with the demand. The goal is to streamline resources and prevent delays in getting placement results to students for academic planning and registration purposes.</p>	Student Technology Support	Medium	Q4	TBD	04/2021	New	Light - On Target, Minimal Risk, Minor Concerns, Under Control	Dawn Fitzgerald	Xiomara Franco	Xiomara Franco
8	IA	3112	A	Sullivan Center for Student Services	Betsi Burns	Betsi Burns	3-LOCUS Enhancements	Foreign Language Placement (Emmersion) two-way interface with LOCUS	<p>The goal of this project would be to develop an automatic two-way LOCUS feed (similar to the Math Placement Assessment/ALEKS) to/from Foreign Language Placement (FLP) from Emmersion web based assessment site. This would include a data feed from LOCUS to Emmersion of new students eligible to take the test. This would also include a data feed from Emmersion to LOCUS with test scores to load for students. Current data loads are manual.</p>	<p>Course placement is a key component for retention and student success. Given staffing changes and reduced resources, we do not have the staff to keep up with the demand, especially since we will be going test optional for the 2021 admission cycle. Students want immediate notification and during orientation, it is impossible for us to keep up with the demand. The goal is to stream line resources and prevent delays in getting placement results to students for academic planning and registration purposes.</p>	Student Technology Support	Medium	Q4	TBD	04/2021	New	Green - On Target, No Risk	Dawn Fitzgerald	Ivan Siap	Larry Adams

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9	DSA	2207	A	Information Services	Jim Sibenaller	Jim Sibenaller	5-Security Projects	High Security Lab Environment/Security Operations Center	Secure environment and isolated storage to do encrypted file transfers, enhanced computer forensics, testing/validation of new software, and vulnerability and pen-test scans on our non PCI servers. Environment will contain: - Non-PCI vulnerability scanner to ensure proper server patching and prevent potential avenues for hackers. - Penetration Testing Software which would protect student data by identifying weaknesses in Loyola's security posture. - Secure File Transfer to facilitate the mandatory transfer of PII by some departments to satisfy government requirements. - Relocation of Encase forensics software to allow a more secure method of data acquisition and transfer System would consist of 2 servers and 6TB of network attached storage (for large disk images/logs). (Maint \$1500, Nessus subscription, plus \$10,000 pen test subscription)	Provide high security services that are currently not secure enough or non-existent.	Continuous Service Development	Medium	Q3	01/2015	03/2021	In Progress	Green - On Target, No Risk		Brett Weston	Brett Weston
10	DSA	2299	A	Information Services	Susan M Malisch	Susan M Malisch	5-Security Projects	Broaden Use of SIEM Technologies	This "risk treatment" was added as part of the information security risk assessment that was completed in May of 2015 by Halock Security Labs. Specifically it is risk treatment I08 - Broaden Use of SIEM technologies and consists of the following effort: - Evaluate each system that is not already covered by internal audit and security incident logging and alerting (SIEM) functions to assess the risks created by not auditing them on a regular basis. If the risk is greater than the impact to Mission, Objectives and Obligations, then include those systems in internal audits.	Completing this risk treatment effort will reduce the information security risk on 10 high and medium risk items down to more acceptable levels.	Administrative Initiatives	Large	Q3	07/2016	03/2021	In Progress	Green - On Target, No Risk		Carlos Jarrin	Jim Pardonek
11	DSA	2772	A	Its-Office Of The Vp & Cio	Jim Pardonek	Jim Pardonek	5-Security Projects	Security - Securing How-To Instructions Across the University	Review the University website and identify sensitive "how to" instructions not available to the public. For instance, anything about how to manually submit grade changes, budgeting info, payroll info, or specific projects.	As fraud continues to become an increasing threat to the university assets and processes, it is necessary to remove sensitive documentation (information or requests for services to be performed) from the public.	Continuous Service Development	Medium	Q1	10/2018	08/2021	In Progress	Green - On Target, No Risk		Cai Wang	Jim Pardonek
12	DSA	2927	A	Its-Office Of The Vp & Cio	Jim J Sibenaller	Jim R Pardonek	5-Security Projects	Data Center Firewalls	Original project to add firewall units to each data center in listening mode was amended to add high availability firewall pairs to further protect the data center infrastructure from internal threats by enforcing least privilege for both on-campus and off-campus traffic to data center servers. This additional functionality enhances the ability to detect the transfer of data across internal networks on campus.	Placing high availability pairs of next generation firewalls in enforcement mode at each data center (LSC, WTC, HSC) will allow ITS to prevent malicious traffic from on campus networks as well as the ability to detect anomalies across internal networks. This gives ITS the ability to further reduce risk by adding additional firewall units in line to place additional controls in front of each data center basically treating all internal networks as a potential threat. Because of the complexity of the existing rulebase and routing scheme that will be required for this project, the addition of these units will require a methodical, phased approach to complete the project.	Administrative Initiatives	XXLarge	Q2	09/2020	12/2021	In Progress	Green - On Target, No Risk	Jim Pardonek	Chris Campbell	Chris Campbell
13	DSA	3086	A	Its-Office Of The Vp & Cio	Susan Malisch	Jim Sibenaller	5-Security Projects	2020 Risk Assessment	Management of information technology requires ongoing identification and analysis of risk factors that may impair the achievement of institutional objectives. LUC has undertaken extensive work in the areas of cybersecurity and IT governance, including obtaining a recent cybersecurity risk assessment from a third party expert. The project will examine three critical IT risk areas (in order of importance) in the coming year: 1) Policies, Standards, Procedures Document Review, 2) Controls Review and Validation, 3) Risk Analysis and Reporting, 4) Change alignment to NIST CSF, HIPAA, 5) Compare baseline risk analysis to new state to show improvement. Delivery of Draft Reports and Presentation of Findings January, 2021.	The objective of the IT risk assessment is to identify potential risks and provide recommendations for process and control improvement.	Administrative Initiatives	Large	Q3	09/2020	01/2021	In Progress	Green - On Target, No Risk		Aleksandra Stosovic	Jim Pardonek
14	DSA	3137	A	Information Services	Jim R Pardonek	Anthony Skinner	5-Security Projects	SCAP Deployment	In support of the 2015 risk assessment ISO control 13.1.2 security of network services: "Internally developed hardening standards have been developed for servers and network devices". To develop standards that align with industry best practices and to deploy server hardening SCAP software.	Development of system development life cycle to include security best practices and hardening standards.	Infrastructure	XLarge	Q4	11/2020	05/2021	In Progress	Green - On Target, No Risk	Jim Pardonek	Anthony Skinner	Anthony Skinner
15	DSA	3189	A	Information Services	Susan M Malisch	Susan M Malisch	5-Security Projects	2021 Security Assessment	Security Assessments 2021 The annual security assessment is conducted on various applications and infrastructure components as part of the information security program. Each year items are selected for review based on the assumed risk to the university. This also includes a mandatory external penetration test of the high security environment(required for PCI compliance). Items for FY21-22 include: - Penetration Testing for High Security Network - Other components TBD.	Reduction of risk to the University through identification of information security risks and prioritization of risk mitigation activities. Maintain PCI compliance.	Administrative Initiatives	Medium	Q2	04/2021	12/2021	New	Green - On Target, No Risk	Jim Pardonek	Cai Wang	Cai Wang

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16	DSA	3200	A	Information Services	Jim Sibenthaler	Jim R Pardonek	5-Security Projects	2021 Phishing Assessment	Execute phishing campaigns consisting of both focused and random attack vectors. Assess the university's phishing knowledge, after phishing training has been administered.	To enhance users knowledge of phishing scams and allow user not to be tricked into accepting phishing emails, the UIISO will execute phishing campaigns consisting of both focused and random attack vectors. In essence, we are testing users' knowledge with fake phishing scams to see what gaps exist in applying the knowledge to prevent the real phishing scams from being successful	Administrative Initiatives	XXLarge	Q2	01/2021	12/2021	New	Green - On Target, No Risk	Jim Pardonek	Anthony Skinner	Anthony Skinner
17	DSA	1882	A	Information Services	Susan M Malisch	Susan M Malisch	7-BCDR/Failover	Disaster Recovery Planning	Develop and document a disaster recovery plan for all critical systems, applications and relevant recovery information. Plan will include, but not limited to, items such as systems in scope, recovery priorities, recovery procedures, identification of personnel and owners.	A business continuity and disaster recovery plan should be developed that includes: Business Impact Analysis based on key stakeholders, identification of appropriate systems, development of recovery time objectives to meet the needs of the business and system recovery procedures. Operating without a BC/DR plan puts the organization at risk as a result of a disaster. An organization could suffer a severe loss if a disaster recovery plan is not developed based on the needs of the business. Additionally, a BC/DR plan will not be executed appropriately without the business driving its development. Relates to ISO 27002 Control 14.1.3	Continuous Service Development	XLarge	Q2	02/2013	12/2021	In Progress	Yellow - Target in Jeopardy, Risks Being Managed, Unknowns Exist	Jim Sibenthaler	Jim Sibenthaler	Jim Sibenthaler
18	INF	2119	A	Its-Office Of The Vp & Cio	Dan Vonder Heide	Dan Vonder Heide	7-BCDR/Failover	Network Disaster Recovery / Redundant ATT Circuit	Plan and install redundant network infrastructure with the intent to minimize network outages in the event of a data center disaster at Lake Shore.	This will contribute to the overall BCDR program for the university's risk management strategy and reduce the risk of a data center outage.	Infrastructure	Medium	Q3	03/2014	03/2021	In Progress	Yellow - Target in Jeopardy, Risks Being Managed, Unknowns Exist		David Wiczorek	David Wiczorek
19	DSA	2703	A	Information Services	Susan M Malisch	Susan M Malisch	7-BCDR/Failover	Disaster Recovery - TouchNet Paypath/TPG	Develop and document a disaster recovery and engagement plan for Touchnet Paypath/TPG to be recovered by the Vendor in the event there is an outage. DR Plans should be obtained by the Vendor to include but not limited to, items such as systems in scope, recovery priorities, recovery procedures, identification of personnel and owners.	This project will include engaging the vendor and documenting procedures to contact the vendor and to ensure that the Vendor provides their DR Plans and is regularly testing the application. This will contribute to the overall BCDR program for the university's risk management strategy.	Continuous Service Development	Small	Q3	11/2018	01/2021	In Progress	Light Green - On Target, Minimal Risk, Minor Concerns, Under Control	Jim Sibenthaler	Larry Adams	Jim Sibenthaler
20	DSA	2704	A	Information Services	Susan M Malisch	Susan M Malisch	7-BCDR/Failover	Business Continuity for Departmental Staff	This project will include developing and maintaining Business Continuity Plans for Departmental Staff. This will contribute to the overall BCDR program for the university's risk management strategy.	This project will include documenting procedures to continue University operations in the event of a disaster. This will contribute to the overall BCDR program for the university's risk management strategy.	Continuous Service Development	XXLarge	Q2	04/2019	12/2021	In Progress	Green - On Target, No Risk		Jim Sibenthaler	Jim Sibenthaler
21	DSA	2849	A	Information Services	Susan M Malisch	Susan M Malisch	7-BCDR/Failover	Network Services (Core) Disaster Recovery Plan	This project is to develop a disaster recovery plan for Network Services Core, hold a table top review and conduct a DR test.	This project will enhance the overall health of the DR Program and reduce the risk of an extended network outage.	Continuous Service Development	Medium	Q3	09/2019	01/2021	In Progress	Light Green - On Target, Minimal Risk, Minor Concerns, Under Control	Jim Sibenthaler	David Wiczorek	Jim Sibenthaler
22	DSA	3187	A	Information Services	Susan M Malisch	Susan M Malisch	7-BCDR/Failover	2021 DR Plan Review & Testing	This project covers the annual plan reviews and dr testing for all systems which currently have an existing DR plan and have previously performed a DR test. The project includes: updates to the existing DR plan, table tops review of the updated plan and the DR test which is due every three years.	This project will contribute to the overall health of the BCDR program for the university's risk management strategy.	Administrative Initiatives	Large	Q2	01/2021	12/2021	Approved	Green - On Target, No Risk	Jim Sibenthaler	Jim Pardonek	Jim Pardonek
23	IA	1680	A	Information Services	Jim J Sibenthaler	Jim J Sibenthaler	11-Enterprise Content Management	ECM - Electronic Document Retention	Create the policies and guidelines so that electronic documents can be properly archived and deleted. The policies will be created by Reg & Rec and ITS and implemented into the ECM system, DocFinity. An assessment will take place to map the electronic document back to the applicable policies.	Creating electronic retention policies with DocFinity will allow the university to reduce the amount of data retained and inherent risk of data exposure associated with typical sensitive data such as student, financial and personal information. Create the policies and guidelines so that electronic documents can be properly archived and deleted. The policies will be created by Reg & Rec and ITS and implemented into the ECM system, DocFinity. An assessment will take place to map the electronic document back to the applicable policies.	Continuous Service Development	Large	TBD	11/2011	TBD	On Hold	Light Green - On Target, Minimal Risk, Minor Concerns, Under Control		Mary Bunker	Marco Reynoso
24	IA	2741	A	Accounts Payable	Patty Woods	Patty Woods	11-Enterprise Content Management	Accounts Payable to Treasury/Cash Management - Foreign Invoices	Accounts Payable would like to have Treasury involved in the approval process of the workflow for Check Requisitions. If the account is going to a foreign entity, Treasury needs to append an EFT approval page and then send it back into the AP workflow after the document has interfaced to Lawson, but before Payment Number is populated. This will involve some automation and addition of 2 index fields (Payment Code and Effective Date) to the AP CR Single Invoice document type.  This will also prevent duplicate entry of these forms because TCMS has been getting the document upon completion, appending the approval page to the document, then scanning it back in to their own repository (even though it exists without the approval page in AP). This process will eliminate the duplicate entry and, similarly to 2741, remove the need of approval steps outside of DocFinity.	Invoices will be processed outside of DocFinity. We will lose visibility of the invoice and payment.	Administrative Initiatives	Small	TBD	09/2018	TBD	Pending	Green - On Target, No Risk		Marco Reynoso	Marco Reynoso

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25	IA	2855	A	Faculty Administration	Michelle Pencyla	Michelle Pencyla	11-Enterprise Content Management	HSC - Faculty Admin	Faculty Admin at HSC would like to begin using DocFinity at their offices. Priority will be placed on bringing identifying and bringing in new incoming documents, but there will eventually be a back-scanning effort as well.  Special emphasis will be placed on the Parkinson Schools needs.  Michelle Pencyla will be leading this project effort with Craig Duetsch assisting.	This change will standardize the way documents are stored and tracked in a centralized repository. There will be an additional effort to bring in older documents via back-scanning.	Continuous Service Development	Medium	Q3	07/2019	01/2021	On Hold	Green - On Target, No Risk		Marco Reynoso	Marco Reynoso
26	IA	2868	A	Registration & Records	rvazquez	Rita Vazquez	11-Enterprise Content Management	DocFinity webforms/automated workflows that perform transactions in LOCUS	The forms should require authentication, accessible either via SSO in LOCUS or on a webpage that requires log-in with the user's universal ID and password. Security should be built-in so that requestors have access to only the appropriate forms. Requestor information will be auto-populated and the form will be routed through an approval workflow. In some cases, the final approval should write to Campus Solutions and perform a transaction (ideally in real-time). This last piece will help reduce manual entry and improve the processing time.	Registration and Records has numerous paper forms found on our website that we would like to be transformed into DocFinity webforms with automated workflow. (e.g. Pass/No Pass Request, Course Audit Request, Request for Incomplete) This would eliminate the need for paper, reduce the number of data errors, and create efficiency in processing.	Administrative Initiatives	Large	TBD	07/2019	TBD	New	Green - On Target, No Risk		Larry Adams	Larry Adams
27	DSA	2626	A	Student Development - Office of VP	Jane F Neufeld	Jane F Neufeld	14-DW/BI Projects	Student Profile - Power BI	Request to develop a Power BI report which includes a students relevant data in one place. This report would include: 1. Students Term completed 2. Students Class enrollments and grades received 3. Students Sakai participation data 4. Students Advising Notes and Service requests 5. Students Financial Aid awards and tuition charges	Completion of this project will allow anyone that has access to this report to see all relevant student data in one place. This greatly reduces the time spent in gathering such information when needed to support a student. Due to the sensitivity of the various data elements (and multiple offices own this data), agreement from these offices and appropriate security needs to be applied to restrict access to those who need and understand this information.	Administrative Initiatives	Large	Q3	08/2017	03/2021	On Hold	Green - On Target, No Risk		Tony Vavarutos	Tony Vavarutos
28	DSA	2755	A	Finance-Office of VP-CFO	Teresa Krafcisin	Teresa Krafcisin	14-DW/BI Projects	BI for Student Finance	"With the significant focus on Cost of Attendance and Student Debt in Higher Education, Financial Aid/Bursar desire to develop a more holistic, robust and timely analysis which brings together the concepts of Cost of Attendance, Expected Family Contribution/Need, Scholarship/Grants and Student Debt. In this effort, consider the possibility of developing predictive models (retention, student debt, discount rate, etc.)  Goal 1: graphically present: - Charges (Tuition, Fees, Room, Board), - Balance Remaining to Finance (after Scholarships and Grants have been removed) - Balance After Loans (after Loans / Borrowings have been removed) for different cohorts by student characteristic across multiple years  Goal 2: differentiate the sources of funding by: - Government grants vs Institutional vs External - Student vs Parent loans - Subsidized vs Unsubsidized loans - Alternative loans"	Create better visibility, tools (and possible predictive modeling) for cost of attendance and student debt to improve financial advising to students, financial planning for students, and ultimately, retention of students.	Continuous Service Development	XLarge	TBD	08/2018	TBD	On Hold	Green - On Target, No Risk		Florence Yun	Tony Vavarutos
29	DSA	2823	A	Finance-Office of VP-CFO	Wayne Magdziarz	Wayne Magdziarz	14-DW/BI Projects	Revenue to Expense Model - Version 3	RTE version 3 Deliverables: (1) RE by student academic plans (majors, certificate, grad programs). (2) Incorporate School of Health Sciences and Public Health (SHSPH) into the model.  This project developed in collaboration with Finance, OIE, and ITS teams, tracks the revenue and expenses of a given Academic Department and uses that data to generate the Revenue to Expense ratio (Net Tuition Revenue / Expenses) which basically measures revenue generated for every dollar spent.  The Presidents Office, Provost, and Finance have been key sponsors for this project with OIE (David Slavsky) championing the deployment to the Deans and Academic programs. Additional functionality is being added to the existing model. Refer to PSS (2890) for the description of Phase 2.5; PSS (2767) for the description of Phase 2 of the project, and PSS(2709) for the description of Phase 1 of the project.	Track & monitor the financial health of the University Academic Departments by reporting on the revenue and expenses of a given Academic Program. Uses that data to generate Revenue to Expense ratio (Net Tuition Revenue / Expenses) , which basically measures revenue generated for every dollar spent for each Academic Department.	Continuous Service Development	XLarge	Q3	02/2019	02/2021	In Progress	Green - On Target, No Risk		Florence Yun	Tony Vavarutos
30	DSA	2854	A	Human Resources	Danielle Hanson	Danielle Hanson	14-DW/BI Projects	Develop an HR BI Dashboard, starting with key reports and metrics	Develop an HR BI Dashboard, starting with key reports and metrics: -Employee Turnover Rate -Time to Fill -Cost Per Hire - Compensation / Salary -Deliverables -HR BI Reports / HR Dashboard	Gain efficiencies by automating this process and provide such reporting in a dynamic manner instead of static	Administrative Initiatives	XLarge	Q3	05/2019	03/2021	In Progress	Green - On Target, No Risk	Tony Vavarutos	Tony Vavarutos	Tony Vavarutos

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31	DSA	2908	A	Finance-Office of VP-CFO	Wayne Magdziarz	Wayne Magdziarz	14-DW/BI Projects	Revenue to Expense Model - Version 4	<p>RE version 4 Deliverables:</p> <p>(1) Incorporate the Stritch School of Medicine(SSOM)into the model.</p> <p>This project developed in collaboration with Finance, OIE, and ITS teams, tracks the revenue and expenses of a given Academic Department and uses that data to generate the Revenue to Expense ratio (Net Tuition Revenue / Expenses) which basically measures revenue generated for every dollar spent.</p> <p>The Presidents Office, Provost, and Finance have been key sponsors for this project with OIE (David Slavsky) championing the deployment to the Deans and Academic programs.</p> <p>Additional functionality is being added to the existing model. Refer to PSS (2823) for the description of Phase 3; PSS (2890) for the description of Phase 2.5; PSS (2767)for the description of Phase 2 of the project, and PSS(2709) for the description of Phase 1 of the project.</p>	Track & monitor the financial health of the University Academic Departments by reporting on the revenue and expenses of a given Academic Program. Uses that data to generate Revenue to Expense ratio (Net Tuition Revenue / Expenses) , which basically measures revenue generated for every dollar spent for each Academic Department.	Continuous Service Development	XLarge	Q3	11/2019	02/2021	In Progress	Green - On Target, No Risk		Tony Vavarutos	Tony Vavarutos
32	DSA	2951	A	Financial Assistance	Tobyn L Friar	Tobyn Friar	14-DW/BI Projects	Financial Aid Suite of Power BI Dashboards	<p>Financial Aid Office Workload Visualization (Power BI): Power BI Reports to show information such as:</p> <ul style="list-style-type: none"> <li>Number of Documents reviewed</li> <li>Number of Walk-in appointments</li> <li>Number of phone calls received</li> <li>Number of Email Answered</li> </ul>	Monitor workload of the Financial Aid office in order to better utilize department resources and improve overall services offered.	Continuous Service Development	XLarge	Q4	12/2019	05/2021	On Hold	Green - On Target, No Risk		Tony Vavarutos	Tony Vavarutos
33	DSA	3036	A	Information Services	Tim Walker	Tim Walker	14-DW/BI Projects	Learning Analytics - Phase 3	Integrate the existing Learning Analytics data and reports atop the LOCUS (SIS systems) structure. This will allow the analytics baseline to be driven from a higher level University organizational structure.	Integrate LMS and LOCUS data to derive analyses and reporting of important metrics by: 1. School or department-level consultations 2. Multiple, previously taught courses or entire program sequence 3. Group demonstrations 4. Advanced course for faculty 5. Analytics by term, school, department, or program regardless of the instructor	Continuous Service Development	Medium	Q3	07/2020	02/2021	In Progress	Green - On Target, No Risk	Tony Vavarutos	Tony Vavarutos	Tony Vavarutos
34	IA	2501	A	Human Resources	Danielle Hanson	Danielle Hanson	19-Lawson/Kronos	ESS Life Events - Benefits	Ability to allow staff to make changes in ESS Life Events - Benefits.	This is a request for process improvement. Current process is highly manual and prone to errors during processing. Currently the user sends updated documentation regarding life benefits(i.e. changes in marital status, birth of a child, divorce) information to HR department. Human Resources then manually updates information in the source system. Allowing users to enter updates directly removes HR as a point of failure, streamlines the process, and eliminates costs/errors associated with manual input by HR staff.	Academic & Faculty Support	Medium	Q3	05/2019	01/2021	In Progress	Green - On Target, No Risk		Mary Bunker	Mary Bunker
35	IA	2893	A	Financial Systems	Becky Gomez	Rebecca Gomez	19-Lawson/Kronos	PNC Paid Check File and Paid Check File Images Open Check Data Processing	<p>Currently, we receive a CD-ROM on a monthly basis from PNC that contains the paid check images. Cory recently reached out to PNC about alternative methods of receiving this information and they have provided two options.</p> <ul style="list-style-type: none"> <li>Option 1: Custom</li> <li>Option 2: XML format</li> </ul> <p>Ideally, we'd like to have these images automatically imported and indexed into DocFinity. This would most likely be a new doc type within Treasury. Would you please review the attached documentation and let us know which transmission method is preferable? Once we have that information, we would like to put through a project request with PNC so they can assign a Project Manager to work on this new project.</p>	Implementation will result in automating daily processing of reconciliation files from PNC.	Administrative Initiatives	Small	Q3	08/2019	03/2021	Pending	Green - On Target, No Risk		Enrique Olmo	Enrique Olmo

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36	IA	3158	A	Financial Systems	Rebecca L Gomez	Rebecca L Gomez	19-Lawson/Kronos	Implement MHC Document Express Form 1099-NEC module	Implement new 1099-NEC module in MHC's Document Express, which has the following features:  Creates 1099-NEC Tax Form: Nonemployee Compensation Interface to standard file layout for data imports - IRS Electronic 1099 Output File Layout (matches 1099 output file layout based on standard MHC ERP connector) OR MHC Standard Tax Module CSV File Layout Forms design for laser cut sheet 1099-NEC forms (all other 1099 form variations require separate licensing; contact MHC regarding pressure seal forms design options) Stores document history audit records Supports document corrections Enables option for authorized users to enter input data to generate a document manually Optional extension in Document Express to support creation of unencrypted PDFs of the 1099s (licensed separately for each document type as Document Express PDF/TIF Creation Add-on option Optional extension in Document Self-Service to support online 1099 functionality (licensed separately)	Required to compliance with new IRS regulation	Administrative Initiatives	Small	Q3	12/2020	01/2021	New	Green - On Target, No Risk	Dawn Fitzgerald	Mary Bunker	Mary Bunker
37	DSA	2996	A	Office of The President	Thomas M Kelly	jsibena	22-COVID-19 Priorities	COVID-19 Emergency Response	Manage Loyola University's COVID-19 emergency response, establish governance, provide technology officer and incident command.  ITS members will be assigned and participate in the various Section activities dependent on need	Manage protocols for how the university will respond to COVID-19 issues in alignment with NIMS standards.	Administrative Initiatives	XXLarge	Q3	04/2020	03/2021	In Progress	Green - On Target, No Risk	Warren Francis	Warren Francis	
38	IA	2987	A	Human Resources: System & Process	Danielle Hanson	Danielle Hanson	22-COVID-19 Priorities	Make onboarding process for new hires entirely electronic	The current onboarding process for new hires requires that an employee manually fill out paper forms which are a combination of Loyola created and government forms such as the W-2 and I-9 forms.  HR would like to make the process paperless. In other words, they would like the new hire forms to be fillable and submitted electronically by new hires and integrated into the appropriate DocFinity workflow.	Making the onboarding process totally electronic will eliminate the reliance on the manual process of completing new hire paperwork and scanning those documents into DocFinity. This request has become more urgent due to the COVID-19 pandemic	Administrative Initiatives	Medium	Q3	03/2020	01/2021	In Progress	Green - On Target, No Risk	Jesse Goodman	Mary Bunker	
39	DSA	3000	A	Information Services	Susan Malisch	Susan Malisch	22-COVID-19 Priorities	ITS Metrics Dashboard During COVID-19 Pandemic	Create a dashboard to be viewed by the MPC committee. This dashboard will display usage statistics of our LMS systems (Sakai, Panopto, Zoom) as well as various metrics of our Service Desk incidents and service requests. The data will be refreshed automatically and on a daily basis and can be viewed by anyone on the MPC committee.	Improve efficiencies of key MPC departments by automatically gathering these data. As a decision support system, provide timely information to the MPC committee of the impact of COVID-19 to the University	Continuous Service Development	Medium	Q3	04/2020	01/2021	In Progress	Green - On Target, No Risk	Tony Vavarutos	Tony Vavarutos	
40	IA	3017	A	Grad & Prof Enrollment Mgmt	Paul Roberts	Tim Heuer	22-COVID-19 Priorities	GPEM-LOCUS Interface re-design	Update GPEM Slate to Locus interface to provide daily, ongoing updates from GPEM Slate to Locus. Currently, the GPEM Interface sends data to Locus only once at time of admission decision.	GPEM interface is currently a one-time interface of admitted/deposited/matriculated actions for incoming students. In order to assist in recruitment of new students, GPEM would like to move to a daily feed of all admitted students during the admission cycle for a term. This would copy the Undergraduate Admission model and automate the updates needed for changes to admission status. With rapid changes to GPEM processes due to Covid 19, GPEM needs to improve flexibility, and reduce manual data entry.	Administrative Initiatives	Large	Q3	06/2020	03/2021	In Progress	Green - On Target, No Risk	Mike Martin	Mike Martin	
41	DSA	3022	A	Controller	Teresa M Krafcisin	Teresa M Krafcisin	22-COVID-19 Priorities	Tracking and reporting for the CARES funds	At the request from the Finance/Logistics committee, a data model needs to be created in order to track and report the CARES funds and associated student applications. It was also requested that reporting on these funds be added to the Cabinet Dashboard	At the request from the Finance/Logistics committee, a data model needs to be created in order to track and report the CARES funds and associated student applications. It was also requested that reporting on these funds be added to the Cabinet Dashboard. This will also allow the consumers of these solutions to examine how these funds are being disbursed.	Continuous Service Development	Medium	Q3	06/2020	02/2021	In Progress	Green - On Target, No Risk	Tony Vavarutos	Tony Vavarutos	Tony Vavarutos
42	DSA	3043	A	Wellness Center	Jim Sibenaller	Jim Sibenaller	22-COVID-19 Priorities	COVID-19 Case Reporting	Built a system to track and report cases, testing and symptoms, wellness appointments and other COVID-19 related activities within the Loyola Community. In addition, comparison analyses will be created with what is happening within the city, state, US, world. This system will provide decision support to the all Loyola Emergency Response committees including: MPC, Planning, Academic and Campus Continuity, Operations, Finance & Administration and Logistics. As such, various reports and analyses will be developed and used for this purpose.	Provide decision support to the all Loyola Emergency Response committees including: MPC, Planning, Academic and Campus Continuity, Operations, Finance & Administration and Logistics. As such, various reports and analyses will be developed and used for this purpose.	Continuous Service Development	Large	Q3	07/2020	03/2021	In Progress	Green - On Target, No Risk	Tony Vavarutos	Tony Vavarutos	
43	DSA	3157	A	Facilities-Office of VP	Jim Sibenaller	Jim Sibenaller	22-COVID-19 Priorities	Access Point Data	Integrate Access Point data with other collected COVID-19 tracking information.	To help provide a safer environment for our students, faculty, and staff.	Administrative Initiatives	Medium	Q3	11/2020	02/2021	In Progress	Green - On Target, No Risk	Tony Vavarutos	Tony Vavarutos	Tony Vavarutos
44	DSA	3230	A	Facilities-Office of VP	Kana M Henning	Kana M Henning	22-COVID-19 Priorities	SHIELD Testing - Enrollment Processing and Analytics	Implement the SHIELD Illinois saliva based surveillance testing for COVID-19 for the Spring 2021 semester for students faculty and staff. This includes econsents, results tracking, compliance reporting, contact tracing feed, mobile app health indicator, badge access adjustments and administrative data access screens and BI dashboards for the MPC and SHIELD testing compliance committee.	Support a safe return to campus for students, faculty and staff.	Student Technology Support	XLarge	Q3	10/2020	01/2021	In Progress	Green - On Target, No Risk	Susan Malisch	Jim Sibenaller	Jim Sibenaller

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45	ICR	3108	A	School of Nursing	Kathleen L Bobay	Kathleen L Bobay	23-Research Computing Services	Use of N-gram/HashMap technology to support high-performance NLP	Natural language processing (NLP) of narrative clinical data (e.g., progress notes, history and physical summaries, discharge summaries, etc.) is a maturing computational approach that can allow a broader range of electronic health record (EHR) data to be utilized in clinical research and clinical decision support (CDS) activities. Data (in the form of concept unique identifiers (CUIs)) produced from large-scale clinical NLP efforts are de-identified and can be utilized directly as coded data across a range of analytic processes, including traditional biostatistics, computable phenotyping and machine learning processes (e.g., AI, deep networks, traditional neural networks, convolutional neural networks, etc.). ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) advanced analytics components; 4) medical imaging components; 5) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 6) data formatting as appropriate for analysis.	The purpose of this project is to continue to extend the institution's NLP efforts through creation of an advanced near real-time NLP engine that can be utilized to implement new processes such as clinical risk modeling, clinical decision support alerts, automated phenotyping and other activities that require near real-time NLP. Beyond the NLP analysis component, the proposed engine will be constructed in such a manner that other attributes can be stored and evaluated at run-time. It is anticipated that collections of CUIs or CUIs along with other associated data may be considered a wide array of activities.	Research Computing Services	XXLarge	Q2	01/2019	12/2021	In Progress	Green - On Target, No Risk	Ron Price	Dan Valdez	Dan Valdez
46	ICR	3110	A	Public Health Sciences	Frances Weaver	Frances Weaver	23-Research Computing Services	PCORI CAPriCORN 2020	CHAIR: CAPriCORN Clinical Data Research Network Master Protocol; Standard Operating Procedures for Distribution, Management and Security of Clinical Research Data ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) advanced analytics components; 4) natural language processing component; 5) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 6) data formatting as appropriate for analysis.	CAPriCORN is one of nine Clinical Research Networks (CRN). The goal of all Clinical Data Research Networks (CDRN)/CRNs is to establish an infrastructure for the conduct of Comparative Effectiveness Research (CER) with a particular focus on patient-centered and patient-reported outcomes (PRO).	Research Computing Services	XXLarge	Q2	01/2020	12/2021	In Progress	Green - On Target, No Risk	Ron Price	Dan Valdez	Steven Birch
47	ICR	3130	A	School of Health Sciences & Public Health	Elaine H Morrato	Elaine H Morrato	23-Research Computing Services	OMOP	Mapping discrete data fields from PCOR DDL specifications (v 5.1) to OMOP specific concepts.	Required for CTSA/ITM grant	Research Computing Services	XXLarge	Q2	07/2020	12/2021	In Progress	Green - On Target, No Risk	Ron Price	Susan Zelisko	Steven Birch
48	ICR	3131	A	School of Nursing	Kathleen L Bobay	Kathleen L Bobay	23-Research Computing Services	Use of Natural Language Processing (NLP) to Enhance Computable Phenotyping	The term computable phenotype (CP) generally refers to an algorithm, often defined in terms consisting of structured and unstructured clinical data elements, that can be utilized to precisely define (compute) a medical condition, disease or clinical event. A characteristic of a CP is that it must be able to be directly computed from normally available electronic health record (EHR) data without requiring health care provider interpretations. Thirty-six of 63 (or 57%) of the publicly available CPs found on the Phenotype Knowledge website1 contain an unstructured clinical data component (e.g., a textual note or report) that relies on natural language processing (NLP) to accomplish. ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) advanced analytics components; 4) natural language processing component; 5) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 6) data formatting as appropriate for analysis.	This will assist healthcare professionals in their use and evaluation of advanced healthcare informatics technology such as automated computable phenotyping and NLP. Local knowledge and expertise gained through these studies will assist our clinical research efforts and in the development on local health outcomes projects (e.g., clinical decision support applications, clinical trials recruitment, predictive models, etc.).	Research Computing Services	XXLarge	Q2	07/2020	12/2021	In Progress	Green - On Target, No Risk	Ron Price	Dan Valdez	Jason Boyda
49	DSA	2844	A	Information Services	Susan M Malisch	Susan M Malisch	25-SSOM	Create Application Relationship Diagram for HSC Systems	Document the application relationships of the systems in place at HSC. Mimic the diagramming style already in place for systems owned by ITS. Once diagrams are drawn and verified, capture and load all meta data into iServer for reporting and modeling purposes.	Create consistent documentation of technology resources to enable improved systems integration and processes.	Infrastructure	Large	Q3	04/2019	03/2021	In Progress	Green - On Target, No Risk	Jim Sibenaller	Jim Sibenaller	Greg Klitz
50	DSA	3175	A	Student Affairs - Admissions SSOM	Darrell E Nabers	Darrell E Nabers	25-SSOM	Replace Admissions System	Waiting on needs analysis. The new systems needs to run in parallel with existing until the project is complete.	Darrell Nabers will provide	Academic & Faculty Support	XXLarge	Q3	01/2021	01/2022	Under Review	Green - On Target, No Risk	Jim Sibenaller	Ross Naheedy	Ross Naheedy
51	DSA	3176	A	Student Affairs - Admissions SSOM	Darrell E Nabers	Darrell E Nabers	25-SSOM	SSOM Admissions Reporting	Reports needed for dashboard	Darrell will provide	Academic & Faculty Support	Small	TBD	TBD	TBD	Under Review	Green - On Target, No Risk	Jim Sibenaller	Ross Naheedy	Ross Naheedy
52	DSA	3177	A	Medical Education	Neil A Clipstone	Neil A Clipstone	25-SSOM	Exam Administration	Prevent students from moving from one computer to another during high-stake exams; allow coordinators to reset IP addresses so students can only move if authorized by nrcntr.	This will keep the integrity of the exam.	Student Technology Support	XSmall	Q3	01/2020	02/2021	In Progress	Green - On Target, No Risk	Jim Sibenaller	Ross Naheedy	Ross Naheedy
53	DSA	2036	A	Information Services	Jim J Sibenaller	Jim J Sibenaller	21-LDE Foundation: Collaboration and Security	Azure Information Protection & Data Loss Prevention POC Project	Deploy a solution, either host-based or network-based to prevent the transfer of PII from internal university systems to insecure (cloud) systems.	Protect the university from the inadvertent or intentional release of Personally identifiable information (PII).	Administrative Initiatives	XLarge	Q4	02/2017	05/2021	In Progress	Green - On Target, No Risk		Carlos Jarrin	Jim Pardonek
54	INF	2397	A	Information Services	Susan M Malisch	Susan M Malisch	21-LDE Foundation: Collaboration and Security	Enterprise Mobility Management	Respond to Baker Tilly's risk assessment of mobile device management, Fall 2015. 16 total findings were identified, 4 of which are critical to remediate. 1. Mobile device strategy 4. Training and awareness 14. Security standard 15. Technical controls An Additional finding also in scope from the Asset Management assessment, is Asset Tracking for mobile devices.	The objective of the Enterprise risk assessment is to identify potential risks across the university and provide recommendations for process and control improvement.	Administrative Initiatives	Medium	Q3	06/2017	03/2021	In Progress	Green - On Target, No Risk	Dan Vonder Heide	Heather Chester	Dan Vonder Heide

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55	DSA	2783	A	Its-Office Of The Vp & Cio	Susan Malisch	Susan Malisch	21-LDE Foundation: Collaboration and Security	LDE Foundation: Collaboration and Security	Foundational program for delivering the Loyola Digital Experience to LUC students Faculty and Staff.  Includes the following projects: -Azure Multi-Factor Authentication and Conditional Access -Azure Information and Protection and Azure Data Loss Prevention -Exchange Online Migration -Azure Password Self-Service -Intune (Mobile Device Management) -Azure Privileged Identity Management -Exchange Online Protection and Advanced Threat Protection (email gateway) -O365 Application Portal (single sign-on)	Program project that serves as the foundation for delivering the next best experience for Loyola students, faculty and staff. Includes implementation of Microsoft's E5 Bundle and Exchange Online migration	Infrastructure	XLarge	Q3	10/2018	02/2021	In Progress	Green - On Target, No Risk		Heather Tomley	Jim Sibenaller
56	DSA	2563	A	Information Services	Jim Sibenaller	Jim Pardonek	21-LDE Foundation: Collaboration and Security	2FA proof of concept	Enforce Multi-Factor authentication in front of critical applications to prevent the possibility of system intrusion because of stolen credentials.	With the increase in Phishing and the potential for data loss or theft, by adding 2 factor authentication to critical servers it protects the university by eliminating the risk of phished credentials being used for spam propagation and data loss due to intrusion into systems by password theft.	Administrative Initiatives	Large	Q4	07/2017	05/2021	In Progress	Green - On Target, No Risk	Jim Sibenaller	Jim Pardonek	Jim Pardonek
57	DSA	2930	A	Its-Office Of The Vp & Cio	Jim Sibenaller	Jim Sibenaller	21-LDE Foundation: Collaboration and Security	Azure Privileged Identity Management	Azure Privileged Identity Management provides an audit history, and a specific time frame that sys admin will be provided access codes to specific systems, and then disables the access. Currently this process has a workflow, and with this improvement, it will be streamlined based on role and access permissions, with log details.	By automating system provides based on role and access to systems, included with date and time limits for permission duration, this enhances the current process, and provides audit logs, with limited manual intervention. The goal is that each manager needs to monitor the access and security needs to monitor usage and remove people who are leaving to new to the university.	Administrative Initiatives	Medium	TBD	12/2019	TBD	New	Green - On Target, No Risk		Jim Pardonek	Jim Pardonek
58	DSA	2932	A	Its-Office Of The Vp & Cio	Jim Sibenaller	Jim Sibenaller	21-LDE Foundation: Collaboration and Security	O365 Application Portal (Single Sign-On)	Provide an application portal that can house existing content, that will be protected by using a Single-Sign on for accessing all Office 365 and intranet sites (will be the same as the current UVID and Password today) with MFA.	By requiring all intranet traffic to authenticate with a UVID, Password, and MFA, current web content will be protected by authorized LUC users and mitigate risk of external threats.	Administrative Initiatives	XXLarge	TBD	02/2020	TBD	New	Green - On Target, No Risk		Jim Sibenaller	Jim Sibenaller
59	DSA	3039	A	Provost's Office	Badia S Ahad	Badia S Ahad	24-Faculty Admin Re-Architecture	Faculty Administration Re-Architecture Strategy-FARS	Faculty administration would like to adopt Interfolio as its new faculty review system. This project to understand the requirements, validate the need and define the effort to deploy a single faculty system at Loyola.	Support One Loyola with a single Faculty review and administration system.	Academic & Faculty Support	XXLarge	TBD	07/2020	TBD	In Progress	Green - On Target, No Risk		Jim Sibenaller	Jim Sibenaller
60	DSA	3041	A	Institutional Research	Stacy A Wenzel	Stacy A Wenzel	24-Faculty Admin Re-Architecture	LUC Dynamic Faculty Database	The objective for creating the LUC Dynamic Faculty Database is to create an environment where all key variables are connected in order to compensate for the current situation where data on LUC faculty are collected for different purposes on several non-connected systems. The source systems brought into the database include: a. Faculty Information System (FIS), including faculty career records, salary and budget, part-time faculty payment, and supplementary salary request data. b. Lawson/ Human Resources c. Payroll d. LOCUS	To facilitate greater efficiency and effectiveness in how the Office of Institutional Effectiveness (OIE) and Faculty Administration use faculty data. The new database will provide: A. Streamlined access for approved users B. The ability to check across source databases in order to improve data accuracy C. Output that can be used for i. Standard university processes like contracts, letters, notifications, rank changes ii. Providing customized response to data requests from the Provost and other senior administrators iii. Uploading into external standard reports iv. Manipulating in Office systems like Word and Excel	Continuous Service Development	XLarge	Q3	07/2020	03/2021	In Progress	Green - On Target, No Risk	Tony Vavarutos	Tony Vavarutos	Tony Vavarutos
61	DSA	3075	A	Finance-Office of VP-CFO	Rebecca Gomez	bgomez	24-Faculty Admin Re-Architecture	Faculty Salary Planning	Consolidate the two Faculty Salary Planning (FSP) applications (HSC and Lakeside) into one streamlined application that will be utilized by the Provost's Office, Finance, and HR. The application may feed data from Lawson, FIS, and other necessary applications. This is separate from the ongoing Faculty Information System initiative and would need to be in place in time for 2022 merit increases.	Under the One Loyola initiative, there is a need to standardize the FSP process for all Faculty. The two FSP planning applications were developed in house, but do not use the same format or criteria.	Administrative Initiatives	Large	TBD	10/2021	TBD	New	Green - On Target, No Risk		Warren Francis	Jim Sibenaller
62	IA	3156	A	Information Services	Badia S Ahad	Jim Sibenaller	24-Faculty Admin Re-Architecture	Faculty Online Contracts	Evaluate options for a short-term Faculty Online Contract system. LUC will temporarily use this system until ITS determines the best long-term solution for LUC.	Faculty Admin is in need of a short-term solution to help streamline both the HSC and LSC faculty online contracts. This short-term solution will optimize many of the manual processes done at LSC and automate the processes similar to HSC Faculty Administration. This will cut down on the amount of time needed to generate and distribute faculty contracts. This is a short-term solution until ITS determines what the long-term solution will be for all Faculty Admin systems in the coming months.	Academic & Faculty Support	Medium	Q3	10/2020	02/2021	In Progress	Green - On Target, No Risk	Jim Sibenaller	Warren Francis	Dawn Fitzgerald
63	DSA	3166	A	Information Services	Badia S Ahad	Jim Sibenaller	24-Faculty Admin Re-Architecture	FARS phase II requirements and future state design	Analyze existing HSC/LUC Faculty admin systems to determine future Faculty Administration design. This analysis will help determine the future system needs for Faculty Admin.	This analysis will help determine the best solution for all of LUC/HSC faculty admin. The solution will help automate many manual processes as well as ensure that processes are consistent across campuses and thereby achieving efficiencies.	Academic & Faculty Support	Large	Q3	11/2020	02/2021	Approved	Yellow - Target in Jeopardy, Risks Being Managed, Unknowns Exist	Jim Sibenaller	Warren Francis	Warren Francis
64	IA	3167	A	Information Services	Badia S Ahad	Dawn Fitzgerald	24-Faculty Admin Re-Architecture	Interfolio Review, Promotion, and Tenure Implementation	This project is to implement Interfolio's Review, Promotion, and Tenure application.	Support One Loyola with a single Faculty review and administration system.	Academic & Faculty Support	Large	Q4	01/2021	04/2021	Approved	Green - On Target, No Risk	Dawn Fitzgerald	Warren Francis	Warren Francis
65	IA	3168	A	Provost's Office	Badia S Ahad	Badia S Ahad	24-Faculty Admin Re-Architecture	Faculty Activity Reporting (replaces digital measures)	Implement Interfolio's Faculty Activity Reporting module (Faculty 180) to replace Digital Measures.	Support One Loyola with a single Faculty administration system.	Academic & Faculty Support	XLarge	TBD	04/2021	TBD	New	Green - On Target, No Risk	Dawn Fitzgerald	Warren Francis	Warren Francis







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87	IA	2590	A	Development & Donor Services	Michael Halverson	Michael Halverson	8-Advancement	Gift Agreement Workflow	- Create a central repository for multiple (40+) gift agreement templates with fillable fields to customize each individual agreement. Will need to capture template creation date, author, track changes made, and the date the template was approved by General Counsel and Finance. - Create workflow for the creation and approval of template agreements. - Create workflow(s) for individual gift agreement approval process. Agreements will need to follow different workflows depending upon the type of agreement. - Generate reports on gift agreements in process with the ability to filter by stage in the process	Create a central repository for multiple (40+) gift agreement templates with fillable fields to customize each individual agreement. Will need to capture template creation date, author, track changes made, and the date the template was approved by General Counsel and Finance.	Administrative Initiatives	Medium	Q3	07/2018	01/2021	On Hold	Green - On Target, No Risk		Enrique Olmo	Enrique Olmo
88	IA	2915	A	Development Services	Michael Halverson	Michael Halverson	8-Advancement	Recreate the bio data feed from iModules to Advance	Transfer biographical data that people update on their profiles when they are logged into iModules from iModules to Advance.  Background on the project: -Until the last year or so, an automated feed created by people who used to be in Advancement Services (AIS) was being used. -This merge was turned off because, similar to the old Grad Merge and Parent/Student Feed, it was introducing incorrect data into Advance in unpredictable ways. -The iModules updates have always tied to individuals' Advance IDs. -The data points to be loaded are phone numbers, email addresses, and mailing addresses. -AIS does not intend to create new records, nor does AIS intend to make the complex kinds of updates already found in the Parent/Student Load (e.g. creating parent-child and sibling relationships).	The accuracy and consistency of data in Advance is important and essential to supporting the efforts of the Advancement / Development department.	Administrative Initiatives	Medium	TBD	11/2019	TBD	On Hold	Green - On Target, No Risk		Enrique Olmo	Mary Bunker
89	IA	2919	A	Development	Michael Halverson	Michael Halverson	8-Advancement	Replace system for gift receipting process	The Advancement Division (and specifically Advancement Services) would like to recreate their gift receipting process - replacing their MS Access process with another technology.  At a very high level, the project will consist of the following three buckets of work: 1. Identifying the new technology to be used for generating receipts. 2. Determining the general design/layout of the receipts, along with elements of personalization desired in the receipts. 3. Building the processes and data feed needed to support the new receipting process.	The current system of receipting, although accurate, is inflexible and does not readily allow for personalizing receipts or changing them on a routine basis. A new system will make the process more efficient.	Administrative Initiatives	Large	TBD	12/2019	TBD	New	Green - On Target, No Risk		Enrique Olmo	Mary Bunker
90	IA	2998	A	School of Nursing	Annie Mc Cormack	Annie Mc Cormack		Automate HSC parking/ID processes for LUC students	Automate process for getting HSC IDs and parking for HSC students (should impact MNSON, Parkinson & SSOM, but not sure how these other groups are processing these requests). HSC IDs and Parking for LUC employees are granted once we have LUC Lawson ID numbers, which LUMC Parking can lookup. This does not apply to students and a manual process is being done currently.  Looking for LUC to work with LUMC to create a feed or interface from LUC source system so that Parking can reference a list of HSC students eligible for HSC IDs and Parking. Would still need to ensure we can request bulk ID processing.  This request is a followup of system changes by Trinity (Workday) at HSC.	Changes to Trinity systems (Workday) require a change in processing for HSC student IDs/Parking permit. This impacts Nursing and Parkinson students - and, potentially, SSOM students. This project will automate the batch process for new students.	Administrative Initiatives	Medium	Q3	04/2020	03/2021	In Progress	Green - On Target, No Risk		Ashley Walcott	Mike Martin
91	IA	3094	A	Quinlan School of Business	Kevin Stevens	Kevin T Stevens		PeopleGrove - Enhancement to the Alumni load process	At this time, the PeopleGrove mentoring platform is in use by the Quinlan School of Business (QSB). However, expansion to other schools in the near future is imminent as interest grows. When a new school is onboarded to PeopleGrove, one of the first orders of business is to import that school's alumni into the platform to establish the mentoring network. This must happen prior to loading the school's active students. After having used PeopleGrove for QSB for some time, we have determined that we need to make adjustments to the one-time (for each school) alumni load process. The adjustments will account for the fact that some alumni may already exist in PeopleGrove and some may not.	To support expansion of the PeopleGrove mentoring software to other schools, we must make adjustments to the Alumni load process, based on what we have learned since the Quinlan School of Business began using the platform.	Student Technology Support	Small	Q3	11/2020	01/2021	In Progress	Green - On Target, No Risk		David Kessler	David Kessler
92	IA	3019	A	School of Nursing	Karen Berg	Karen Berg		Customer Relationship Management (CRM) system evaluation for SON	The School of Nursing (SON) seeks a CRM or other product to support the work of clinical partner engagement and clinical placements for undergraduate and graduate programs. Systems to consider include, but are not limited to, Salesforce, Sonia and PeopleGrove. A system to collect, store, retrieve, update and manage data, with query and reporting capabilities; Including various styles/methods of communication (forms, emails) for students and partner site with import/export capabilities	No centralized process for collecting, storing, maintaining, updating, deactivating; information resides in several Excel spreadsheets and Outlook folders. A centralized system will increase efficiency by accessing current partnership information, process automation features will increase efficiency, data analytics will support engagement strategie	Administrative Initiatives	Large	Q3	05/2020	01/2021	In Progress	Green - On Target, No Risk		Mary Bunker	Mary Bunker

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93	IA	2862	A	Office of The Bursar	John R Campbell	John R Campbell		Replacement of ECSI SALNet (Flywire)	<p>Replacement of ECSI SALNet - ECSI announced they no longer want to service tuition accounts in their SALNET system and need to transfer them into their Recovery Select system by December. Part of the rationale is their new owner, Global Payments, believes they could be viewed as a collection agency under their current model and consequently fall under collection agency legislation. We will be required to move to Recovery Select product through ECSI or U-Collect product through Flywire. Both will require a large amount of data to be transferred and new communications established.</p> <p>Justification ECSI houses all tuition accounts 9 months after the student leaves Loyola. ECSI accepts payments from our students and collection agencies and relays them on to Loyola. Each year we receive approximately \$2.5M in collection payments.</p>	ECSI houses all delinquent tuition accounts 9 months after the student leaves Loyola. ECSI accepts payments from our students and collection agencies and relays them on to Loyola. Each year we receive approximately \$2.5M in collection payments. ECSI is sunseting the existing SALNet application.	Administrative Initiatives	Large	Q3	05/2019	TBD	On Hold	Green - On Target, No Risk		Michelle Dayton	John McGivney
94	IA	2910	A	Information Services	John Drevs	John Drevs		T4 Sitemanager Upgrade	Upgrade production T4 Sitemanager from version 8.2.18.2-FINAL (298)to version 8.3	Upgrading T4 Sitemanager to version 8.3 will allow us to fix a number of significant bug issues in the current version of Sitemanager, improving publish times and implement some new design templates. This, in turn, will assist our user community create luc.edu pages that support the Loyola Mission.	Continuous Service Development	Medium	Q3	10/2019	02/2021	In Progress	Green - On Target, No Risk	Rejoice Jebamalaids	Robert Kraft	Robert Kraft

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1	IA	1425	B	Wellness Center	Rob Kelly	Diane Asaro		Training and Development of Point and Click Reports	This is a request for designated assistance from ITS to develop templates for reports from Point and Click. In spite of the repeated training on report development from the vendor the department remains unable to consistently generate meaningful reports when needed. Project deliverables include: Develop set of template reports with lists of variables that can be interchanged.(January 2011) Train super users on developing reports. (January 2011)	Point N Click Electronic Medical Records (EMR) system is a complex system used by the Wellness Center with primary remote support from the vendor. Developing user defined reports is a capability not yet developed at Loyola. Client is requesting more direct ITS support to develop reporting templates using the vendor software.	Continuous Service Development	Small	TBD	09/2011	TBD	On Hold	Lime - On Target, Minimal Risk, Minor Concerns, Under Control		Larry Adams	Larry Adams
2	IA	1431	B	Its-Office Of The Vp & Cio	Jim Sibenaller	Jim Pardonek		Redesign of NAP (Non-Affiliated Persons) Request System	NAP usage has grown beyond initial system design. More robust functionality needed to manage volume of requests, enhance user interface, improve re-enrollment process, and improve interface with LUWARE/IDM3 and LOCUS. Will require assistance from Web Development team and Database/BI team.	Provisioning of Universal ID's (UVIDs) for students, faculty and staff is triggered by appropriate business events as recorded in Lawson Human Resources and/or LOCUS Student Information System. Provisioning for contractors, consultants, vendor support, visiting scholars and many other categories of University guests and support is administered via an inhouse developed system known as Non-Affiliated Persons (NAP). The NAP system has grown in use and certain aspects are difficult to manage with current functionality. Some goals for this re-design include: - Enhanced user interface - Improved re-enrollment process - De-centralized administration - ITS resources granted appropriate for user group - Improved integration with LUWARE/IDM3 and LOCUS	Administrative Initiatives	Medium	TBD	10/2010	TBD	On Hold	Lime - On Target, Minimal Risk, Minor Concerns, Under Control		Larry Adams	Larry Adams
3	IA	1779	B	Financial Assistance	Paul Roberts	Edward Moore		FA Self-Serve document upload <input type="checkbox"/> Special Circumstances Appeal	Develop a portal for online document submission. Allow students and parents to have guidance through the process online with required fields. Start with Special Circumstance appeals and allow for uploading Tax information, W-2s, other supporting documents. By having a guided portal we will reap countless benefits including, no intake necessary, eliminate need for follow-up, eliminate usage of paper, instantly available for review.	Financial Aid Appeal for Special Circumstances is a complex, manual, paper-intensive process initiated by student. A self-service guided page (or wizard) which includes the ability to upload scanned documents would increase service to students and families appealing their financial aid award due to special circumstances. A generic solution which links this ability to Docfinity could be applicable in other areas of the University.	Administrative Initiatives	Large	TBD	TBD	TBD	On Hold	Green - On Target, No Risk		Ivan Siap	Ivan Siap
4	IA	2455	B	Administration HSC	Martha A King	Michelle Pencyla		Part Time Stipend assignments for HSC	Provide a Part Time Stipend assignments application for HSC, cloned from lakeside Faculty Administrations version of the application.	Streamline the process of generating contracts and assigning stipend assignments for Part Time faculty for HSC Faculty Administration.	Administrative Initiatives	Small	TBD	09/2016	TBD	On Hold	Green - On Target, No Risk		Jocelyn Ong	Karen Dodaro
5	IA	2836	B	Office of The Bursar	John Campbell	Tom Catania		iPlan - Phase III Rewrite Misc Fixes	Miscellaneous fixes to iPlan that could not be completed in Phase II that was completed in Feb 2019 (see PSS 2600).  -iPlan admin pages bug fixes and feature changes (minor).	iPlan has been a "bolt-on" module for LOCUS since March, 2010. In this period, LUC has more than tripled enrollment in offered payment plans while eliminating the cost and customer service challenges of using an outside service. There are several areas that need updating in the iPlan module including: - New academic services and charging models to estimate budgets; - Ease of use for students and parents; - Reconciliation processes; - Integration with standard payment channels. All of these areas are working but in need of improvements. Bursar Office with ITS has developed a long list of possible improvements. This project will evaluate the possible suggestions and formulate workable projects for a team of ITS and Bursar Office staff to undertake. This project will conclude the improvement initiatives for iPlan.	Administrative Initiatives	Small	Q3	06/2019	03/2022	On Hold	Green - On Target, No Risk		John McGivney	Dave Gabrovich
6	DSA	2880	B	Controller	Teresa M Krafcsin	Teresa M Krafcsin		Lawson Replacement Analysis	Document the business requirements, needs and benefits of replacing Lawson for Finance & HR.	Replacement of the legacy Finance and HR systems should provide efficiency gains for the University.	Administrative Initiatives	XLarge	TBD	07/2019	TBD	Pending	Green - On Target, No Risk		Jim Sibenaller	Charlotte Pullen

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7	IA	2888	B	University Marketing and Communication	John M Drevs	John M Drevs		Enhancements for displaying emergency information on www.luc.edu	Enhancement on the Big Red Button application includes the following: Each Event will have a date/timestamp, title, summary, and body content. (On the homepage banner, the date/timestamp, title, and summary will display as well as a read more link for more information which will take people to the Event Detail Page) Event Thread is a running list of Event updates and will display in the Event Detail Page under the most current Event Update information. Event Archive will allow the user to view and reuse past Event/s.	LUC has a system in place to quickly include emergency information on the main www.luc.edu website, but enhancements to the system will allow for differences between urgent and emergency messages, and allow for the display of ongoing event updates. These enhancements will help in communicating to the user community in the event of an emergency or urgent issue.	Administrative Initiatives	Small	Q3	07/2019	01/2021	In Progress	Green - On Target, No Risk	Rejoice Jebamala idass	Jocelyn Ong	Ivan Siap
8	INF	2943	B	Information Services	Jim Sibenaller	Jim Sibenaller		Oracle 18c upgrade -LUC databases upgrade (Docfinity + in-house application)	Database upgrade from 12.1.0.2 to 12.c.2 testing, upgrade action and standby creation.	Oracle 18c upgrade - LUC databases upgrade (Docfinity + in-house applications).To keep the version of Oracle supportable, ability to apply patches and the ability to keep the software secure.	Infrastructure	Small	Q3	01/2020	03/2021	Pending	Green - On Target, No Risk		John Schleiinger	David Kessler
9	INF	2947	B	Information Services	Jim Sibenaller	Jim Sibenaller		Oracle Data Encryption Between Databases	Enable the Oracle Data Encryption functionality for production databases.	Data encryption between databases will improve the security of data within the Loyola network.	Infrastructure	Medium	Q4	01/2020	05/2021	On Hold	Green - On Target, No Risk		John Schleiinger	Ivan Siap
10	INF	2948	B	Information Services	Jim Sibenaller	Jim Sibenaller		Oracle Exadata investigation	Oracle Exadata investigation	Investigate Oracle Exadata, a possible future pathway for the database infrastructure. May lead to best cost effective alternative for the future growth.	Infrastructure	Medium	Q4	02/2020	05/2021	On Hold	Green - On Target, No Risk		John Schleiinger	Xiomara Franco
11	INF	2949	B	Information Services	Jim Sibenaller	Jim Sibenaller		Oracle Data Redaction	Oracle Data Redaction	Data Redaction - a module within Oracle to block sensitive data for legal and privacy matters.	Infrastructure	Medium	Q4	01/2020	05/2021	On Hold	Green - On Target, No Risk		John Schleiinger	Mike Martin
12	IA	2952	B	Controller	Teresa M Krafcsin	Teresa M Krafcsin		Secure Submission of W-9 Form for Accounts Payable (Phase 3 - Enhancement)	AP is seeking support from ITS to enhance Electronic W-9/W-8 Submission application. Enhancement includes: If there are no changes to name, TIN, banking information or address, the system should mark the form with doc type &quest;Vendor Certification&quest;; Status &quest;;Request Processed&quest;; and not go to the vendor maintenance queue in DocFinity. Validate that the user doesnt enter their own Loyola email address under "Department Contact". For Foreign Entity, remove the ability for user to attach W-9. Add "in the US" at the end of the "Are you a foreign independent contractor" question. Expiration date should populate using logic of "Document Date + 3 years and then through Dec 31st of that year" instead of the current set-up of "Document Date + 2 years and then through Dec 31st of that year" Include the LUC contact on the Electronic W9 form. This field would not need to be indexed.	Enhance Electronic W-9/W-8 Submission application. Enhancement includes: If there are no changes to name, TIN, banking information or address, the system should mark the form with doc type &quest;Vendor Certification&quest;; Status &quest;;Request Processed&quest;; and not go to the vendor maintenance queue in DocFinity. Validate that the user doesnt enter their own Loyola email address under "Department Contact". For Foreign Entity, remove the ability for user to attach W-9. Add "in the US" at the end of the "Are you a foreign independent contractor" question. Expiration date should populate using logic of "Document Date + 3 years and then through Dec 31st of that year" instead of the current set-up of "Document Date + 2 years and then through Dec 31st of that year" Include the LUC contact on the Electronic W9 form. This field would not need to be indexed.	Continuous Service Development	Small	Q3	01/2020	01/2021	In Progress	Green - On Target, No Risk	Rejoice Jebamala idass	Jocelyn Ong	Walt Slazyk
13	IA	2992	B	Student Development - Office of VP	Jane F Neufeld	William Rodriguez		Preferred Name Implementation - Phase II	Preferred Name Implementation - Phase II - Extend the use of Preferred Name to other Student facing systems. ITS will assist with adding this field to existing extracts, assure functional administrators understand the recommended usage guidelines, and provide information to Reg & Recs to maintain web site of systems using Preferred Names.  Requesting systems include Fusion (Campus Recreation), Symplcity Accommodate (Student Accessibility Center), Maxient (Student Judicial/Title IX), and others.	Preferred Names - Phase 2 will continue to expand the usage of preferred names across campus systems, especially those that are student facing. ITS and Registration & Records will continue to collect basic information about each system and how preferred names will be used and maintained.	Student Technology Support	Medium	Q3	03/2020	01/2021	In Progress	Green - On Target, No Risk		Caroline Mwangi	Yuan Liu
14	AOS	3073	B	Provost's Office	John Gurnak	John Gurnak		Digital Badging Selection and Implementation	Implement Digital Badging solution Consideration to pilot Credly and Badgr and implement the selected platform.	Implementation of a digital badging platform transforms knowledge, skills, and achievements into digital credentials that empower individuals to capture opportunities and organizations to measure impact.	Academic & Faculty Support	Medium	TBD	11/2020	TBD	New	Green - On Target, No Risk	Dan Vonder Heide	Dan Vonder Heide	Larry Adams

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15	IA	3102	B	ENROLLMENT SYS RES & REPORTING	Paul Roberts	Tim Heuer		Apply for Graduation Daily Export to Slate in support of Pathways Prgm	Automated export from Locus to GPEM Slate of data for individuals who have applied for graduation. Last semester (Spring 2020) OIE provided the data to ESRR for upload into Slate. OIE manually exported the data multiple times throughout the enrollment cycle. The process was inefficient and inconsistent.  Daily cumulative export of all current undergraduate students who have applied for graduation up until those student students graduate. After the student has graduated, we'd want to import the record to reflect the graduation date and then end import for that record. To be eligible for Pathways, graduates must have a 3.0 GPA. However, we'd like graduates at all GPAs to be selected. We will use Slate to identify eligible applicants.	This request is to support the Provost's Pathways program. Pathways was established to provide recent LUC bachelor's graduates the opportunity to enroll in a Master's program at a reduced tuition. It was initially for Spring 2020 applicants to enroll in Fall 2020. However, the provost announced that the program was extended for 2021 and likely beyond that.	Continuous Service Development	Small	TBD	TBD	TBD	New	Green - On Target, No Risk	Larry Adams	Ivan Siap	Larry Adams
16	ICR	3122	B	Radiation Oncology	John C Roeske	John C Roeske		Radiomics on Lung Cancer Screening CT Scans	The goal of this Radiomics proposal is to enhance and support CTSA Consortium-wide studies through the development and sharing of databases, quantitative radiomic methods & software, and algorithmic outputs for the purpose of discovery and translation through big data science, including imaging-genomics.  ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) advanced analytics components; 4) medical imaging components; 5) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 6) data formatting as appropriate for analysis.	This project will contribute to a multi-institutional radiomics infrastructure & platform including processes and implementation for data collection, data annotation, data distribution, quantitative radiomics (QR) methodology & software, and data sharing. We expect this platform to become the CTSA Radiomics Data Commons.	Research Computing Services	XLarge	TBD	TBD	TBD	Under Review	Green - On Target, No Risk	Ron Price	Dan Valdez	Xiomara Franco
17	ICR	3201	B	Information Services	Jim Sibenaller	Jim R Pardonek		MFA App Enablement - LOCUS	Enable MFA for LOCUS, so that the application is more secure and only accessible via MFA for all users.	Ensure that account data is not compromised by requiring a second factor of authentication to access FERPA data.	Continuous Service Development	Large	Q3	12/2020	03/2021	Approved	Green - On Target, No Risk	Jim Sibenaller	Heather Chester	Mary Bunker
18	DSA	3030	B	Information Services	Susan M Malisch	Susan M Malisch		Define Technology Services Supporting Research	Placeholder project for analysis of the technology related services needed to support research.	Enable common understanding of the service model need to support research from a technology perspective.	Administrative Initiatives	Large	TBD	07/2020	TBD	Pending	Green - On Target, No Risk		Jim Sibenaller	Jim Sibenaller
19	IA	1291	C	Wellness Center	Diane Asaro	David DeBoer		Add Residential data to the PNC Registration Interface	Add residence hall information for students that reside on campus to the registration information that is passed to the Wellness Center's Point and Click system. This is required reporting for the Mental Health First Aid study that they are participating in. They would also like to use this for ongoing needs assessment and program evaluation.	Enhance interface from LOCUS to Wellness Center EMR system to include current Residence Hall information.	Administrative Initiatives	Small	TBD	03/2011	TBD	Pending	Green - On Target, No Risk		Karen Dodaro	David Kessler
20	IA	1292	C	Wellness Center	Diane Asaro	David DeBoer		Include Students' ID photographs in import to PNC	The Wellness Center's Point and Click system is populated from an import of registration data. If technically feasible, they are requesting that students' ID photographs also be included in this data. This would provide the ability to connect a name with a face and will improve work flow and customer service.	While Wellness Center staff does have access to LOCUS photos, ideal access to student photos would be within the Wellness Center's Electronic Medical Record application (Point N Click aka PNC).	Administrative Initiatives	Small	TBD	11/2010	TBD	Pending	Green - On Target, No Risk		Karen Dodaro	Michelle Dayton
21	IA	1541	C	Office of The Bursar	John Campbell	John Campbell		iPlan - Improve creation of manual plans	Current process for creating a manual Payment Plan is cumbersome. Requesting modifications to allow more straightforward methods for Payment Plan Administrators to create a manual plan for students, avoiding communications with students which are not accurate or are confusing.	Current process for creating a manual Payment Plan is cumbersome. Requesting modifications to allow more straightforward methods for Payment Plan Administrators to create a manual plan for students, avoiding communications with students which are not accurate or are confusing.	Continuous Service Development	Medium	TBD	05/2011	TBD	New	Green - On Target, No Risk		Larry Adams	Larry Adams
22	IA	2695	C	Information Services	Nick A Liberatore	Nick A Liberatore		Digital Media Services: Online Agreement Form	Digital Media Services is seeking support from ITS to determine a solution that will allow active students, staff, and faculty to sign loan contracts upon checking out equipment that is more environmentally sustainable, more efficient and in a more secure manner.	A more environmentally sustainable and more secure way for active students, staff and faculty to sign loan contracts upon checking out equipment is needed to reduce cost, waste, risks of client pickups on behalf of others, or fraudulent use of other individual's Loyola ID.  Providing an application that will allow client to submit agreement form electronically will not only be more environmentally sustainable and secure, it will also make the loan process more efficient in indexing and interfacing the contracts into	Continuous Service Development	Small	TBD	05/2018	TBD	On Hold	Green - On Target, No Risk		Jocelyn Ong	Ivan Siap

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23	AOS	3080	C	Information Services	Daniel M Vonder Heide	Dan Vonder Heide		ITS Website Template Update	Migrate ITS webpages to latest T4/UMC-offered template and format. This project encapsulates identifying "freshness" of existing content (providing timestamps for all ITS pages), developing consistent page types (from offerings of templates/types), for clarity and ease of University community and public users to quickly navigate and locate resources they seek.	The ITS Website saw its last major overhaul and changes in 2018 with the integration of external ITS-service sites (DMS, ITRS, UIISO, others) folded into the luc.edu/its URL and numerous reviews and updates. Since then, there are risks and disparities in the presentation and upkeep of content (such as PDF instructions instead of content written directly in T4), possible outdated information, and several voices/different design and layout choices of content. Our charge is to review and evaluate the ITS Website as a whole. With the intent to migrate to the latest UMC-approved webpage template format, we will identify strategies to evaluate all content on ITS webpages, allowing greater clarity via revision dates, and work toward unifying design and layout, voice, and overall presentation for ease of use to our Loyola community, the public, and ourselves	Administrative Initiatives	XLarge	Q4	02/2020	06/2021	In Progress	Green - On Target, No Risk	Dan Vonder Heide	Nick Liberatore	Xiomara Franco
24	ICR	3126	C	Loyola University Health System	Joseph B Cohen	Theodore Schoenfelor		Radiographic assessment of stability in patients with posterior wall acetabular fractures	Title: Radiographic assessment of stability in patients with posterior wall acetabular fractures Determining the stability of a hip joint with a posterior wall acetabular fracture can be challenging. Several studies have looked at factors that may contribute to instability and have been unable to identify independent risk factors. Studies have also looked at orthopedic traumatologists' ability to predict hip stability based on radiographs and cross-sectional imaging, and have found poor ability to predict stability as well as poor interobserver reliability. ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) advanced analytics components; 4) medical imaging components; 5) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 6) data formatting as appropriate for analysis.	Our primary objective of this project is to determine whether level of training can impact the ability to predict whether a patient with a posterior wall acetabular fracture will be found to be stable or unstable radiographically.	Research Computing Services	Small	TBD	TBD	TBD	Approved	Green - On Target, No Risk	Ron Price	Dan Valdez	Marco Reynoso
25	DSA	2636	M	Information Services	Susan M Malisch	Joanne Kinner		GDPR Analysis & Process Implementation	Research new General Data Protection Regulation(GDPR) requirements and how they apply to LUC. Regulation goes into effect on May 25, 2018 in the EU. GDPR requirements apply to any organization doing business in the EU or that processes personal data originating in the EU, be it	To protect LUC from incurring administrative fines which are allowable under Article 83 of the GDPR for non-compliance with the new regulations.	Administrative Initiatives	XLarge	Q2	12/2017	12/2021	In Progress	Green - On Target, No Risk	Jim Sibenaller	Larry Adams	
26	DSA	2776	M	Information Services	Susan M Malisch	Susan M Malisch		Baker Tilly Audit Assessment - GDPR	Internal audit to review/audit the activities in support of the GDPR regulation. This would include all work completed by the GDPR Working Group.	Ensure that the university is in compliance with the GDPR regulation.	Administrative Initiatives	Medium	Q3	06/2019	03/2021	In Progress	Green - On Target, No Risk	Jim Sibenaller	David Kessler	
27	IA	3150	M	Treasurer	Cory M O'Brien	Cory M O'Brien		NACHA ACH payments - account verification	NACHA rules require bank account verification on all web based ACH payments, specifically the student e-Check payments. This is to reduce fraud. NACHA requires bank account verification on all web based ACH transactions, specifically the student e-Check payments. This can also be applied to the student refund ACH payments to ensure the funds are going to the correct bank account.	ACH payments are critical for Student e-Check payments and Student Refunds via ACH payments. Keeping current with NACHA rules is a requirement for web based commerce.	Administrative Initiatives	Medium	Q3	TBD	03/2021	New	Green - On Target, No Risk	Dawn Fitzgerald	David Kessler	Xiomara Franco
28	DSA	3215	M	Office of The President	Teresa M Krafcsin	Wayne Magdziarz		2021 Deloitte Audit of Financial Systems - IT Portion	Annual Audit of financial systems - Infor/Lawson and LOCUS.	Ensure financial systems infrastructure and processes are secure and have minimal risks.	Administrative Initiatives	Large	Q1	04/2021	07/2021	Approved	Green - On Target, No Risk	Susan Malisch	Jim Sibenaller	Marco Reynoso
29	IA	2418	B	Human Resources:Office of VP	Danielle Hanson	Danielle Hanson	11-Enterprise Content Management	HR ECM - eForms (Phase I)	HR has identified several forms that would be potential candidates for transition to eForms. HRIS has requested eForms for deductions such as parking, and Halas membership. Danielle Hanson is especially interested in discussing the potential of interfacing form data with Lawson to reduce the amount of manual coding done by HR.	HR has identified several forms that would be potential candidates for transition to eForms. HRIS has requested eForms for deductions such as parking, and Halas membership. Danielle Hanson is especially interested in discussing the potential of interfacing form data with Lawson to reduce the amount of manual coding done by HR.	Continuous Service Development	Medium	TBD	07/2016	TBD	Pending	Green - On Target, No Risk		Molly Sargent	Terese Villalobos
30	IA	2450	B	Payroll Services	Rebecca Gomez	Becky Gomez	11-Enterprise Content Management	Payroll Services	The Payroll Services Office has many paper documents that we would like to be able to store and be able to search for electronically. This includes, but is not limited to: Kronos Supervisory Rights Access Form, Manual Time Cards, W-2 Request Forms, E-pay Request Form, Payroll Backup.	Kronos Supervisory Rights Access Form, Manual Time Cards, W-2 Request Forms, E-pay Request Form, Payroll Backup.	Administrative Initiatives	Medium	TBD	04/2017	TBD	On Hold	Green - On Target, No Risk	Marco Reynoso	Jim Sibenaller	



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31	IA	2513	B	General Counsel	Pamela G Costas	Pamela G Costas	11-Enterprise Content Management	University Contract Notifications	Discovery project to provide a method to track and notify contract owners of upcoming expiring contracts to allow time to review, renegotiate, replace and/or renew agreements. Potential expansion of existing DocFinity contract functionality.	Provide a timely follow-up mechanism for the contract renewal process in order to ensure that appropriate terms, conditions and costs are associated with the contract goods & services provided.	Continuous Service Development	Medium	TBD	TBD	TBD	On Hold	Green - On Target, No Risk	Jim Sibenaller	Nalin Patel	
32	IA	2655	B	Human Resources	Daneille Hanson	Danielle Hanson	11-Enterprise Content Management	Retiree Benefits File	HR would like to complete scanning and indexing our Retiree Benefit files into DocFinity by July 1 2018. A portion of this project was started 3-4 years and I am now restarting this project. ITS/ Jillian Hayes created a Retiree Benefit folder backscan document in our environment, which is separate from the rest of our HR employee documents and directory in DocFinity. I believe HR Benefits team was scanning an entire deceased retiree file folder into this one document that was created. For purposes of this project we need to create additional document types so that we can scan and index current and new retirees info by individual document type. We may also need to revisit why the retiree folder is separate from the	Would it make sense to have all employment, benefit & retiree files/ document in one place and smart code the retiree documents? The one issue we may face is that some of these deceased and older retirees may not have Lawson ID #s, so we would need to give consideration to this item	Administrative Initiatives	Small	TBD	04/2018	TBD	On Hold	Green - On Target, No Risk	Mary Bunker	John McGivney	
33	IA	2656	B	Finance HSC	Brian Slavinskis	Brian Slavinskis	11-Enterprise Content Management	Accounts Payable Check Request - Multiple Invoices	Implement a new workflow process for Accounts Payable Check Request - Multiple Invoices. We recently created this process for Single Invoices and need to add the same checks for External Review to the workflow. Now with have a disjuncture in the processing of check requisitions and need to add this to ensure all items are processed according to	recently created this process for Single Invoices and need to add the same checks for External Review to the workflow	Administrative Initiatives	Small	TBD	04/2018	TBD	Pending	Green - On Target, No Risk	Mary Bunker	Mary Bunker	
34	IA	2863	B	Human Resources	Danielle Hanson	Danielle Hanson	11-Enterprise Content Management	Human Resources - Check/Pay Requisitions - Phase 3	Need for an online system to submit and process one-time payment requests that HR receives related to awards, prizes, honorariums and fellowships.  This request is now being pushed forward from HR as a result of a recent process change in Accounts Payable. Previously, all payment requisitions for these requests were always submitted to AP first, routed for various approvals in the AP DocFinity workflow, including through SPA, if a grant account, etc., and at the end of this process the payment request would then be sent to HR for processing if deemed to be either payment for work/services or if the person already existed on the HR payroll system.  As a result of the recent AP process change, these types of requests are now being rejected from the AP CR workflow at the start and being sent directly to HR for processing. HR now has to manually route these individual requests for approvals to (SPA, the PI, General Accounting if a NRA, etc) and track the requests before processing the payment on the payroll.	Add on the the growing efficiency and integration of this process. The integration from AP to SPA, GA and HR will grow into in Payroll.	Continuous Service Development	Medium	TBD	09/2019	TBD	New	Green - On Target, No Risk	Marco Reynoso	Jim Sibenaller	
35	IA	2870	B	Registration & Records	Rita Vazquez	Rita Vazquez	11-Enterprise Content Management	Review of current workflows	A full review of all the DocFinity workflows in place for Registration and Records should be done and documented so that we can identify areas of improvement.	Registration and Records has been a long-time user of DocFinity workflows. Since its launch, however, business processes may have changed and this presents an opportunity to review our current workflow structure to identify changes that would increase efficiency.	Administrative Initiatives	Large	TBD	07/2019	TBD	New	Green - On Target, No Risk	Mary Bunker	Marco Reynoso	
36	IA	2956	B	ORS Core Facilities	Tracy Foxworth	Tracy Foxworth	11-Enterprise Content Management	Repository for Storing and Accessing Grant Related Documentation	Repository for storing personal statements and evaluations for each student that participated in the program, preferably by cohort.  Would also like the capability to store the following:  * Internal Reports * External Reports * Applicants not accepted into the program * Applicants who declined invitation * Procedures * Forms * Procard documentation * Site Visits * Resources * Miscellaneous Items	This will provide Student Academic Services with the ability to store and access grant related information. This is an ability they currently do not possess.	Administrative Initiatives	Small	TBD	11/2019	TBD	Pending	Green - On Target, No Risk	Enrique Olmo	Marco Reynoso	

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37	IA	3012	B	University Marketing and Communication	John Dreves	John M Dreves	11-Enterprise Content Management	T4 and PeopleSoft Integration	At present, course name, description, course requirement, degree requirement are defined in LOCUS. But there is no direct integration with T4. As a result, it is up to the department to update webpages with Program and course information.  As a result, information are not up-to-date in web pages and are updated regularly. By integrating with LOCUS, T4 can read up-to-date information from LOCUS and update webpages.	Current work flow process depends on each individual department their website with program and course information. This process has dependency of each department which is prone to error and cause incorrect information getting posted in the webpage. By this new process, T4 will read directly from PeopleSoft and update webpages accordingly. By this way, webpages will be always up-to-date with correct information	Administrative Initiatives	Large	TBD	08/2020	TBD	New	Green - On Target, No Risk		Rejoice Jebamalaids	David Wieczorek
38	IA	3020	B	Its-Office Of The Vp & Cio	Dawn Fitzgerald	Dawn Fitzgerald	11-Enterprise Content Management	Implement document retention policies for PaperVision & remove from maple1	Need to implement the document retention policies for our PaperVision documents and relocate to the appropriate location. The PaperVision application and documents are located on a server with a Windows 2003 operating system, maple1, that needs to be decommissioned. The project involves working with Registration and Records and other functional areas to determine and implement the document retention policies that apply. There are official document retention guidelines/best practices provided by the national registrar's association (AACRAO) that should be followed.	Implementation of document retention policies will reduce costs, improve efficiency, and may assist in avoiding legal liability.	Continuous Service Development	Large	Q3	04/2020	01/2021	In Progress	Green - On Target, No Risk		Jesse Goodman	Tony Vavarutos
39	IA	3051	B	Its-Office Of The Vp & Cio	Dawn Fitzgerald	Dawn Fitzgerald	11-Enterprise Content Management	Upgrade DocFinity to v11.7	Upgrade DocFinity to version 11.7 and upgrade the corresponding Oracle database to the latest version (19c).	Upgrading DocFinity will allow users to take advantage of the new notes, folders, email importer and paperclip features. In addition, the upgrade will allow us to upgrade to the latest version of Oracle.	Continuous Service Development	Large	TBD	01/2020	TBD	Pending	Green - On Target, No Risk		Marco Reynoso	Bruce Montes
40	IA	3083	B	Academic Advising and Services	Jennifer Bernecker	Jennifer Bernecker	11-Enterprise Content Management	SSW Academic Advising DocFinity to LOCUS Document Sharing	Current State: When Jennifer logs into the a student's administrative center in LOCUS, she sees a yellow DocFinity button. When she clicks on it I can see all admissions documents that were uploaded into DocFinity, but not she does not see documents that were indexed by her team, the School of Social Work Academic Advising team.  Future State: Jennifer would like the documents processed into DocFinity, by the SSWAA team to post to LOCUS.	The proposed project will enhance the accessibility to documents, in LOCUS, that are indexed into DocFinity by the School of Social work Academic Advising team.	Administrative Initiatives	Large	TBD	02/2021	TBD	Pending	Green - On Target, No Risk		Enrique Olmo	Larry Adams
41	IA	3185	B	Accounts Payable	Patty Woods	Patty Woods	11-Enterprise Content Management	Accounts Payable Workflow Updates - Routing Changes	1) Patty has encountered an issue with the current way workflows are handling routing. The process, as is, ends the workflow when a document is indexed with the status of REQUEST PROCESSED. The original idea was that documents that have already been processed in Lawson would only need to be indexed in DocFinity, but would not need to run through the approval process. The issue is, near the end of the workflow, documents go through an automated process of indexing the Payment and Voucher Numbers. By ending the workflow for items that are already "processed", they miss this portion. The update will route these documents directly to this update step. The update will be made for PO Invoice, Expense Reimbursement, and Check Requisition - Single Invoice document types. 2) The second portion of this project involves updating the Check Requisition - Single Invoice workflow. Patty requested that the workflow be updated so that both AP and HR have the ability to end the workflow at their respective steps. The other update made to this workflow would involve allowing AP to route a document back to Vendor Maintenance if necessary. 3) The last workflow update is for Check Requisition and Expense Reimbursements. They both use a stored procedure that interfaces to Lawson that is encountering a timing issue. The workflows need to be updated to allow the compilation of variables prior to the interface taking place.	Documents indexed for AP with a status of REQUEST PROCESSED are not going through the automated process of indexing Voucher and Payment Number, because the workflow was originally designed to end when processed with this status. This update will help AP index these values going forward for multiple Document Types and workflows.  The updates to other workflows will allow AP to be more agile within their Check Requisition Single Invoice workflow. This will allow them to end or send to another step from multiple locations.	Continuous Service Development	Small	Q3	09/2020	01/2021	In Progress	Green - On Target, No Risk	Mary Bunker	Marco Reynoso	Jaime Herrera

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42	IA	2249	C	Information Services	James J Sibenaller	Jim Sibenaller	11-Enterprise Content Management	ECM - BES Professional Development	This project will be completed for the Business & Enterprise Services (BES) division of ITS. The primary focus will be to implement a solution that will help automate the process through which BES employees submit proposals and requests for training and other professional development activities. Requested improvements to their existing process include the use of eForms and workflow capability for review/approvals, versioning and a means to capture comments, and a central repository for current submissions.	Proposals and requests for professional development are currently submitted by BES staff as email messages to their managers and necessary approvals are communicated through meetings. Limited information about proposals and requests for training are currently entered in a central spreadsheet. Under the current process, there is no ability to ensure that all required supplemental documentation has been included or that necessary approvals have been obtained. DocFinity will streamline the submissions process by improving the search-ability, quality and completeness of the information being submitted through the use of eForms and by providing a workflow for the collaboration and review/approval	Administrative Initiatives	Medium	Q3	02/2015	01/2021	On Hold	Green - On Target, No Risk		Andrzej Janusz	Marco Reynoso
43	IA	2381	C	School of Law:Reg & Records	Dora Jacks	Dora Jacks	11-Enterprise Content Management	School of Law ECM Implementation	Target start May 2016. Small number of doc types. Set them up with retrieval access to Reg&Rec doc types first. We will have to see when they would like an implementation of new doc types.	The team has identified several ways which DocFinity will improve the School of Law's ability to complete projects more efficiently:  - Documents will be easily searchable and retrievable by School of Law Department users, thus reducing the amount of time spent locating and distributing documents.  - All pertinent information for a research project will be stored in a single location, this will help to streamline the document retrieval process and allow more efficient sharing of information among School of Law Department employees.  - The School of Law Department has limited administrative resources and no student workers, streamlining their scanning and indexing will reduce the backlog of paperwork that is accumulating in their office.	Continuous Service Development	Small	TBD	05/2016	TBD	New	Green - On Target, No Risk		Mary Bunker	Jocelyn Ong
44	IA	2852	C	Academic Advising and Services	Patrick Green	Patrick Green	11-Enterprise Content Management	Academic Services - Access Report & Training	If possible, I would like to review all academic advisor access to DocFinity. I have learned that there are varying levels of access depending on the individual. While I know there is a training manual, who would be able to provide an in-person training for the advising group.  We are not following consistent practices in advising regarding DocFinity and access and training would be needed.	The department needs help in standardizing procedures while also developing a best practices for adding new users and tracking who has access.	Continuous Service Development	Small	TBD	07/2019	TBD	New	Green - On Target, No Risk		Marco Reynoso	David Wleczorek
45	IA	2969	C	Financial Assistance	Tammy Patterson	Tammy Patterson	11-Enterprise Content Management	HSC - FAO Importing of old files	The Financial Assistance Office in SSOM has a series of discs with archive files on them. They would like to get these documents into DocFinity.	Centralization of the historical HSC financial aid documents in DocFinity would make the document retrieval process more efficient and would enforce information security to these documents.	Continuous Service Development	Small	TBD	01/2020	TBD	On Hold	Green - On Target, No Risk		Marco Reynoso	Dan Vonder Heide
46	IA	2827	B	Financial Systems	Rebecca L Gomez	Rebecca L Gomez	12-Online Applications	Accounts Payable Check Requisition Form	The AP is seeking support from ITS to develop a web application to replace the existing Accounts Payable Check Requisition form, which is a fillable PDF. The web based application would allow users to enter necessary information, attach back-up documentation, gather necessary approvals, and submit the form electronically to AP, directly into an AP DocFinity Queue. Data validation and approval rules will be in place that would assist Accounts Payable when reviewing the submitted document. Currently this form is filled out by a budget administrator, printed, scanned and e-mailed with the invoice and/or appropriate back to AP. AP then uploads the document to DocFinity, indexes the necessary values and then interfaces or enters the data into Lawson. This is a somewhat cumbersome	A web application to replace the existing Accounts Payable Check Requisition form, which is a fillable PDF. This would allow users to enter necessary information, attach back-up documentation, gather necessary approvals, and submit the form electronically to AP, directly into an AP DocFinity Queue. This would reduce data entry errors, reduce the need for duplicate data entry, and overall streamline the process, allowing users who have submitted a document, more visibility into where in the process their invoice is.	Continuous Service Development	Medium	Q3	03/2019	02/2021	In Progress	Green - On Target, No Risk	Jocelyn Ong	Jocelyn Ong	Sean Obrock
47	INF	2979	B	Information Services	Jim Sibenaller	Sorin Ciobanu	12-Online Applications	Upgrade Data Warehouse database to Oracle 19c	Upgrade Data Warehouse database to Oracle 19c, DWBIPRD database	Oracle upgrade	Infrastructure	Small	Q3	02/2020	01/2021	In Progress	Green - On Target, No Risk		Sorin Ciobanu	Mary Bunker

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48	IA	3040	B	Information Services	Rejoice Jebamala idass	Rejoice R Jebamala idass	12-Online Applications	Coldfusion Upgrade	At present, we are running on ColdFusion 2010. We will be upgrading to ColdFusion 2018. As part of the upgrade, we will be migrating to all new windows servers and will be retiring old servers CFLS01, CFLS02 and CFWT01. After completing CFLS servers, we will start the ColdFusion upgrade for CMSLS01 servers.	Currently, we are using old version of Coldfusion, which has many security vulnerabilities. This upgrade will close those vulnerabilities and will be using the latest version of Coldfusion.	Infrastructure	Medium	Q3	07/2020	02/2021	In Progress	Green - On Target, No Risk	Rejoice Jebamala idass	Ashley Walcott	Enrique Olmo
49	IA	3099	B	University Marketing and Communication	John Drevs	John M Drevs	12-Online Applications	Commencement Data Collection	Provost Office and UMC wants to develop a new web platform for students to validate and enter information related to commencement. In addition, administrators will be able to download all relevant information from the application. At present, students use a survey tool to enter relevant information and administrators use different spreadsheets to maintain data. They do not have a single source of truth.	At present, students use a survey tool to enter relevant information and administrators use different spreadsheets to maintain data. They do not have a single source of truth. This web platform will consolidate data and act as a single source of truth for administrators. This will improve the current process and have a well streamlined process in data collection.	Administrative Initiatives	Small	Q3	10/2020	01/2021	In Progress	Green - On Target, No Risk	Dawn Fitzgerald	Sam Siner	Jaime Herrera
50	INF	2694	M	Information Services	Dan Vonder Heide	Dan Vonder Heide	12-Online Applications	Call Accounting replacement	Replacement of Call Accounting system. The Call Accounting System is used to report cost calls for budget purposes and to report on this usage to the owning departments. The existing software is no longer supported by the manufacturer and can only operate on a Windows 98 PC, which is also not supported.	Not replacing this system would remove the ability to use call-tracking for Campus Safety-related investigations, or provide call detail to departments or accurately bill departments for usage.	Infrastructure	Medium	Q3	04/2018	02/2021	In Progress	Green - On Target, No Risk	Dan Vonder Heide	Dave Gabrovich	Jim Sibenaller
51	AOS	2777	B	Information Services	Dan Vonder Heide	Dan Vonder Heide	13-Desktop	Win10 Migration from Win7	Support for Win7 will end 1/14/2020. All Loyola imaged PCs must be moved to the newer Win10 by that date. This will be managed by Desktop Services on a department by department basis.	Win7 machines will no longer be supported by Microsoft as of Feb 2020. Therefore, all machines which are part of the refresh program will be updated to Win10 by this time, so they can be supported by Loyola and the Microsoft's service agreement.	Infrastructure	XLarge	Q3	09/2018	02/2021	In Progress	Green - On Target, No Risk	Dan Vonder Heide	Sean Obrock	Caroline Mwangi
52	DSA	2731	B	Information Services	Bruce Montes	Bruce A Montes	14-DW/BI Projects	ITS Annual Summary Dashboard	Create an ITS Annual Summary dashboard.	This dashboard is a proof of concept. It is envisioned to make dynamic the current, static Annual Summary data that is published related to ITS services. Creation of an ITS Annual Summary Dashboard will leverage some of the dashboard metrics in PSS #2734 and streamline the reporting of data information captured on an annual basis.	Administrative Initiatives	Large	Q3	09/2018	03/2021	On Hold	Green - On Target, No Risk		Tony Vavarutosos	Cheryl Heckel
53	DSA	3088	B	College of A&S LSC	Catherine Carlson	Catherine Carlson	14-DW/BI Projects	Scholarship/Endowment Allocation Power BI Report	Many units across the university have voiced concern over the spending of gifts and endowments (particularly scholarships) as certain units will occasionally not fully award these resources. Donor relations (Advancement), Deans, Business Managers, the Finance Division, and Financial Aid all have interest in streamlining current processes and I believe an available fund balance report accompanied by the donor restriction detail would help encourage fully utilizing our endowment and gifts.	Streamlining the current processes of spending of gifts and endowments (particularly scholarships) to help encourage fully utilizing our endowment and gift funds.	Continuous Service Development	Medium	Q3	10/2020	03/2021	In Progress	Green - On Target, No Risk	Jim Sibenaller	Tony Vavarutosos	Enrique Olmo
54	DSA	3089	B	College of A&S LSC	Asim Gangopadhyaya	Asim Gangopadhyaya	14-DW/BI Projects	Class Section Planning Power BI Report	Currently Asim in the College of Arts and Sciences Dean's office obtains a series of reports to plan future class sections predicated on previous enrollments. He pulls multiple reports from data sources together to plan class sections for the College of Arts and Sciences. A Power BI Solution to view predicted enrollments based off of student academic level, CORE needs, etc. would be invaluable from Faculty, Staff, and Student	Streamline the process of planning future class sections predicated on previous enrollments based off of student academic level and CORE needs.	Continuous Service Development	Medium	Q3	11/2020	03/2021	In Progress	Green - On Target, No Risk	Jim Sibenaller	Tony Vavarutosos	Jim Sibenaller

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55	DSA	3148	B	Financial Assistance	Tobyn L Friar	Tobyn L Friar	14-DW/BI Projects	Financial Aid Disbursement Visualization	Power BI report for prospective student presentation as well as other audiences to see how much financial aid is disbursed and how. Also, filter by academic career and other student data.  Information based on enrollment data as of 10th day for each term Data for fall, spring, summer, and year in review Ability to compare data to prior years What paid out and how much & breakdown by types of aid  % of students who have any type of aid % of students who have institutional aid and sources (admissions scholarship, vs endowed scholarship, vs Loyola grant) % of students who have Pell, SEOG, and MAP with a amounts disbursed for each % and courses of borrowing (Stafford, PLUS, private loan, Mandel?)  Is there a way to pull career, academic plan, grade level, gender/ethnicity (from Slate) and have that info & play with the other data (e.g. easy way to assess how many freshmen borrow vs sophomores, Pell grant awards across different	Demonstrate to students and other parties how they receive aid and how aid at Loyola is disbursed.	Administrative Initiatives	Small	Q3	09/2020	01/2021	In Progress	Green - On Target, No Risk	Tony Vavarutso	Tony Vavarutso	Larry Adams
56	INF	1757	B	Information Systems and Op Mgmt	Dan M Vonder Heide	Dan M Vonder Heide	16-LUHS/LUC/HSC Technology Program	HSC: Phone System Unbundling Strategy	Begin to identify alternatives, including costs, pros/cons, for phone system support for HSC in Maywood	As part of the LUHS/LUC/HSC shared services unbundling, this evaluation will identify options, costs and long term phone system support for HSC in Maywood.	Infrastructure	Medium	TBD	09/2012	TBD	Pending	Green - On Target, No Risk		David Wiczorek	Jim Pardonek
57	INF	2622	B	Information Services	Dan M Vonder Heide	Dan M Vonder Heide	16-LUHS/LUC/HSC Technology Program	Migration of HSC Servers	Move all remaining HSC Servers off of the LUHS network and migrate them to the LUC network. Total migration of all remaining HSC servers is dependent on HSC Informatics groups work to plan, configure, and reprogram servers to work in LUC network environment. LUC Desktop, Network, and Server teams will assist in the coordination and migration of servers and any other resources that require reconfiguration for the move to the LUC network.	Move all remaining HSC Servers off of the LUHS network and migrate them to the LUC network. Total migration of all remaining HSC servers is dependent on HSC Informatics groups work to plan, configure, and reprogram servers to work in LUC network environment. LUC Desktop, Network, and Server teams will assist in the coordination and migration of servers and any other resources that require reconfiguration for the move to the LUC network.	Infrastructure	XLarge	Q3	12/2017	03/2021	In Progress	Red - On Target, Minimal Risk, Minor Concerns, Under Control		David Wiczorek	Warren Francis
58	INF	2724	B	Information Services	David Wiczorek	dwieczo	16-LUHS/LUC/HSC Technology Program	HSC Camera/Card Reader Migration	LUHS request to migrate all cameras and door access card readers in LUC buildings at HSC. Working with LUHS/Trinity/Security to identify all devices and prepare LUC infrastructure for migration and traffic.	Trinity would like to remove all of their network equipment from HSC buildings to prevent unwanted to access. This transition will also allow for easy conversion of these devices to the LUC network in the future when Campus safety has more of a	Infrastructure	Small	Q4	05/2018	06/2021	On Hold	Green - On Target, No Risk		David Wiczorek	John Schleibinger
59	INF	1759	C	Provost HSC	Steve M Bergfeld	Steve M Bergfeld	16-LUHS/LUC/HSC Technology Program	Evaluation of single badging for HSC/LUC	Evaluation of an individual having a single badge issued from either card office (Maywood or LUC) and have it work on either campus.	This is for an evaluation to assess the possibility and benefits of being able to share badge information between Maywood and LSC to enable an individual to carry one badge.	Administrative Initiatives	Small	TBD	09/2012	TBD	On Hold	Green - On Target, No Risk		Ann Simmons	Jim Pardonek
60	IA	2621	B	Library - Cudahy	Hong Ma	Hong Ma	19-Lawson/Kronos	Library System Alma and Lawson Integration	Currently, The University Libraries (Cudahy Library, Lewis Library and Law Library) manually send the paper invoices to Lawson teams as email attachments. Alma, the new library management system implemented two years ago, offers a configurable FTP (File Transferring Process) mechanism for automatically importing and exporting invoices between DocFinity and Alma. The automation implementation process will establish an EDI (Electronic Data Interchange) between Alma and DocFinity. This automated EDI process replaces the current email attachment procedure and eliminates the need for having some manual processing and data entry. Further, it reduces labor for both Library and Lawson teams. In addition, it streamlines the operation workflow to increase the efficiency and improve the security.	Currently, The University Libraries (Cudahy Library, Lewis Library and Law Library) manually send the paper invoices to Lawson teams as email attachments. Alma, the new library management system implemented two years ago, offers a configurable FTP (File Transferring Process) mechanism for automatically importing and exporting invoices between DocFinity and Alma. The automation implementation process will establish an EDI (Electronic Data Interchange) between Alma and DocFinity. This automated EDI process replaces the current email attachment procedure and eliminates the need for having some manual processing and data entry. Further, it reduces labor for both Library and Lawson teams. In addition, it streamlines the operation workflow to increase the efficiency and improve the security.	Administrative Initiatives	Medium	TBD	02/2018	TBD	On Hold	Green - On Target, No Risk		Mary Bunker	John Schleibinger
61	IA	2793	B	Financial Systems	Rebecca Gomez	Becky Gomez	19-Lawson/Kronos	Purge Specific LUMC and LUC Records From Lawson	Archive / purge specific LUMC and LUC historical database records From Lawson using the delivered Lawson purge programs when possible.  Archiving and cleaning of job history and unneeded files will also be done.	We will see an increase in Lawson performance, there will be a secondary benefit in that ITS will be able to apply patches faster and save space on the database side.	Administrative Initiatives	Large	Q3	12/2019	01/2021	In Progress	Green - On Target, No Risk		Mary Bunker	John Schleibinger

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62	IA	2813	B	Human Resources: System & Process	Danielle Hanson	Danielle Hanson	19-Lawson/Kronos	HR COBRA Automation - File Build	Automation of manual processes required for building and transmitting HR COBRA data files.	Automation of the manual processes involved with COBRA administration.	Administrative Initiatives	Medium	TBD	08/2019	TBD	New	Green - On Target, No Risk		Enrique Olmo	John Schleibinger
63	IA	2837	B	Human Resources: System & Process	Danielle Hanson	Danielle Hanson	19-Lawson/Kronos	PeopleAdmin / Lawson interface - Onboarding Module	With this project we will buildout workflows and assign owners associated with each task to take place in the onboarding process of new hires, such as set-up office space, obtain an ID badge, complete new hire paperwork, complete new hire & benefits orientations, harassment training, etc.  We will be building / designing each of the forms in our current new hire packet into this module so that new hires can complete this paperwork online/electronically and within the onboarding module. This packet includes tax forms, the direct deposit form and the collection of other PII information and so this type of information will be	Standardization of workflows and tasks associated with onboarding a new hire.	Administrative Initiatives	Medium	TBD	05/2019	TBD	Pending	Green - On Target, No Risk		Enrique Olmo	Rejoice Jebamalaiddass
64	IA	2851	B	Human Resources	Danielle Hanson	Danielle Hanson	19-Lawson/Kronos	Human Resources - Lawson to DocFinity Enrollment Interface	Currently employees and new hires who go through annual open enrollment and new hire enrollment (soon also Life Events) in Lawson have the ability to upload dependent documents like birth certificate, marriage certificate, etc. Once uploaded in Lawson these documents are located on a Lawson server that have to be manual retrieved Currently this is a manual process for the HR staff of retrieving the documents from each employee that uploaded a file and then HR must download, send and index the documents into the DocFinity file.  This project is about the automation of the retrieval of the dependent document from Lawson and automation of the indexing of these documented into DocFinity on a regular basis to remove the manual portion of the process.	This process will remove the manual creation of documents in both Lawson and DocFinity. The aim is to remove double data entry to reduce redundant work, which also saves FTE.	Continuous Service Development	Medium	TBD	08/2019	TBD	New	Green - On Target, No Risk		Marco Reynoso	David Wiczorek
65	IA	3037	B	Its-Office Of The Vp & Cio	Dawn Fitzgerald	Mary Bunker	19-Lawson/Kronos	Fully automate Lawson load / delete users process & schedule to run	Currently, the load / delete users process for Lawson is semi-automated process and needs to be kicked off manually. The project involves fully automating the Lawson load / delete users process & scheduling it to run on weekdays	Completely automating the Lawson load / delete users process will be more efficient and will free up time to do more value added activities.	Administrative Initiatives	Small	Q3	08/2020	01/2021	New	Green - On Target, No Risk		Andrzej Janusz	Enrique Olmo
66	IA	3067	B	Payroll Services	Becky Gomez	Becky Gomez	19-Lawson/Kronos	Implement Ceridian Tax Filing Services for Payroll Tax Compliance	Implement Ceridian Tax Filing Services for outsourcing the University's federal, state and local payroll tax compliance. Monthly/quarterly unemployment wage reporting is including as part of Ceridians monthly service. Additionally, ITS needs to install Ceridians application for generating payroll files in the University's Lawson environment and build an interface to transmit payroll tax files on a	The current process for filing payroll taxes is very manual and has become inefficient as the need to file payroll taxes in more states and municipalities grows. Outsourcing the payroll tax compliance is a lower cost and more efficient and effective way to fulfill our tax filing obligations.	Administrative Initiatives	Large	Q3	10/2020	01/2021	New	Green - On Target, No Risk		Mary Bunker	Jim Pardonek
67	IA	3070	B	Human Resources: System & Process	Danielle Hanson	Danielle Hanson	19-Lawson/Kronos	Evaluate end-to-end technologies for I-9 program & compliance	Human Resources would like to consider available end-to-end I-9 technology for electronic completion, signature and storage of I-9 forms to make a paperless environment possible. The technology should have intelligent design to assist with compliance during completion and also be able to integrate with other technologies such as Lawson, DocFinity, etc. and future onboarding technology/software.  A couple of possible technologies. <a href="https://www.fragomen.com/sites/i-9-service-center/i-9-technology">https://www.fragomen.com/sites/i-9-service-center/i-9-technology</a> <a href="https://i9advantage.com/">https://i9advantage.com/</a> Please note E-Verify is not a possible solution for the	For maintaining and monitoring the University's I-9 program and compliance. We need to maximize efficiency and minimize compliance risks with this tool/technology.  Need all newly hired employees and work authorized employees to be able to use this technology. This includes Faculty, Staff, Student Workers, etc. and current work authorized employees we need to obtain re-authorization of expired work eligibility for.	Administrative Initiatives	Large	TBD	10/2020	TBD	New	Green - On Target, No Risk		Mary Bunker	Marco Reynoso
68	IA	3225	B	Financial Systems	Rebecca L Gomez	Rebecca L Gomez	19-Lawson/Kronos	Advance to Lawson General Ledger interface enhancements	Enhance the Advance / Lawson GL interface (UI309) to check for and handle un-balanced entries of gift transactions.	Preventing unbalanced entries from being posted which causes extra work for Financial Systems.	Administrative Initiatives	Small	TBD	01/2021	TBD	New	Green - On Target, No Risk	Mary Bunker	Andrzej Janusz	Yuan Liu
69	DSA	3090	C	Information Services	Mary Bunker	Mary Bunker	19-Lawson/Kronos	Lawson Interface Job Automation Phase II	Automation of Lawson Jobs using SSIS as the transmission platform.  The following SFTP jobs will be automated: <input type="checkbox"/> 1. Long Term Disability file <input type="checkbox"/> 2. Worknumber file <input type="checkbox"/> 3. VIA Benefits file <input type="checkbox"/> 4. Pension Plan file	Automation of transmission processes and alerts will eliminate the need for a team member to initiate the process.	Administrative Initiatives	Large	TBD	12/2020	TBD	Pending	Green - On Target, No Risk		Enrique Olmo	Mary Bunker

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70	DSA	2963	B	Its-Office Of The Vp & Cio	Dan Vonder Heide	Dan Vonder Heide	21-LDE Foundation: Collaboration and Security	LDE: MFA for Application Enablement (Phase 1)	Once MFA for Office 365 is enabled, the goal is to enable MFA on other high risk applications across the university such as Lawson, LOCUS, Kronos, Sakai, etc. The implementation of these applications have a unique communication plan from Office 365, different audiences, and there may be little to no impact from the user-experience. However, the scope of all the applications that will be in this phase is being decided in December 2019) for implementation in 2020. Additional phases and scope, leadership determines which applications are riskiest, will be MFA enabled in the future.	MFA enabled security on various applications across the university ties an additional physical authentication method to a users access, and limits the chances accounts will be hacked, identities stolen, and data compromised. Expanding MFA across the university arms LUC users with protecting their identity and the university's data.	Infrastructure	Large	Q3	10/2019	02/2021	In Progress	Green - On Target, No Risk		Heather Tomley	Terese Villalobos
71	INF	3010	B	Its-Office Of The Vp & Cio	Daniel Vonder Heide	Jeffrey Apa	21-LDE Foundation: Collaboration and Security	LDE Foundation: Azure Privileged Identity Management	Azure Active Directory (Azure AD) Privileged Identity Management (PIM) is a service that enables the management, control, and monitoring of access to important resources within Loyola. Deploying Azure Active Directory Privileged Identity Management will provide time-based and approval-based role activation to mitigate the risks of excessive, unnecessary, or misused access permissions on Microsoft 365 cloud resources and on-premises Windows-based servers. This will allow Loyola to limit the amount of individuals with full administrator access on cloud resources and Windows servers, yet not impact our daily operations.	Deploying Azure Active Directory Privileged Identity Management will provide time-based and approval-based role activation to mitigate the risks of excessive, unnecessary, or misused access permissions on Microsoft 365 cloud resources and on-premises Windows-based servers. This will allow Loyola to limit the amount of individuals with full administrator access on cloud resources and Windows servers, yet not impact our daily operations.	Infrastructure	Small	Q3	04/2020	01/2021	In Progress	Green - On Target, No Risk	Dan Vonder Heide	Jeffrey Apa	Joe Fernandes
72	DSA	3202	B	Information Services	Jim Sibenaller	Jim R Pardonek	21-LDE Foundation: Collaboration and Security	MFA App Enablement - PeopleAdmin	Enable MFA for PeopleAdmin, per Danielle Hanson and Jim Pardonek.	By providing a second-factor for authentication, we are enabling MFA to access PeopleAdmin resources.	Continuous Service Development	Medium	Q3	12/2020	02/2021	Approved	Green - On Target, No Risk	Jim Sibenaller	Heather Chester	Sorin Ciobanu
73	DSA	3203	B	Information Services	Jim Sibenaller	Jim R Pardonek	21-LDE Foundation: Collaboration and Security	MFA App Enablement - DocFinity	By providing a second-factor for authentication, we are enabling MFA to access DocFinity resources.	Enable MFA for DocFinity, per Mary Bunker and Jim Pardonek.	Continuous Service Development	Medium	Q4	04/2021	06/2021	Approved	Green - On Target, No Risk		Heather Chester	Joe Fernandes
74	DSA	3204	B	Information Services	Jim Sibenaller	Jim R Pardonek	21-LDE Foundation: Collaboration and Security	MFA App Enablement - Sakai	By providing a second-factor for authentication, we are enabling MFA to access Sakai resources.	Enable MFA for Sakai per Time Walker, Dan Vonder Heide and Jim Pardonek.	Continuous Service Development	Small	Q3	01/2021	02/2021	Approved	Green - On Target, No Risk	Jim Sibenaller	Heather Chester	Enrique Olmo
75	IA	3009	B	Residence Life	Tone McKoy	Tone McKoy	22-COVID-19 Priorities	Residence Life-Online Roommate Agreements	The current roommate agreements for Residence Life are paper documents that are collected from every resident and held within our respective offices. In an effort to be more sustainable, Residence Life wants to switch roommate agreements to an online platform. Residence Life has considered using Sharepoint, Outlooks document sharing site, but is also inquiring about platforms that are available to us at the university.  Residence Life's considerations for the platform include the following: -Some kind of online signature feature to ensure the roommate agreement was completed by all parties -If we make a public form, how do we ensure that the document will be edit friendly for all computers -Is there a space on the platform for roommate agreements to be stored for Residence Life staff review -To that same end, will that same storage space be available for students to access their agreement for revision in the future	The current roommate agreement process is manual and time in time intensive. An electronic process would improve the efficiency of the process and create a centralized repository for the agreements.	Administrative Initiatives	Small	TBD	04/2020	TBD	On Hold	Green - On Target, No Risk		Jesse Goodman	Caroline Mwangi
76	AOS	3087	M	Its-Office Of The Vp & Cio	Dan VonderHeide	Dan VonderHeide	22-COVID-19 Priorities	HyFlex Classroom Spring 2021	Set-up technology for HyFlex and Dual Mode (face to face and online instruction) for Faculty for Spring Term. Obtain list of classrooms, confirm equipment needs (and availability), network connections, phone connections, Desktop image is deployed, social distancing markers in the classroom, equipment documented instructions (at the podium), and communication plans. Confirm any additional build-out requirements if a "new classroom space" or "third space" location requirements.	By enabling Dual Mode Instruction, the university will be able to serve students who are receiving in-class instruction as well as students who are receiving online instruction, at the same time. This enables social distancing, de-densifying classrooms, and providing faculty with the opportunity to work with state of the art technology for engaging both audiences during classroom time.	Academic & Faculty Support	Medium	Q3	10/2020	01/2021	New	Green - On Target, No Risk	Dan Vonder Heide	Heather Chester	David Wiczorek

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77	ICR	3109	B	Public Health Sciences	Talar W Markossian	Talar W Markossian	23-Research Computing Services	Smartphone App for Patients with Chronic Kidney Disease	The overarching objective of this proposal is to develop a smartphone application (app) to facilitate self-management for patients with non-dialysis dependent CKD. The app that we are proposing to develop is unique because we aim to develop this app in close collaboration with key stakeholders, including CKD patients, a nurse, primary care providers (PCPs), Pharm D, nephrologist, researchers and a psychologist. Our long-term goal is to complete a randomized clinical trial to assess the impact of the app on improving patient activation and kidney and cardiovascular health. ITS SOW: Prospective clinical trial research project. Activities include: 1) patient cohort identification; 2) data query development; 3) development of process to support trial data aggregation; 4) data extraction from trial datasource; and 5) data formatting as appropriate for analysis.	Self-management is an important aspect of CKD care. In order to maintain their health, patients with CKD need to perform a variety of self-care activities including taking medications, following a restricted diet, staying physically active and avoiding over the counter medications and herbal supplements which may be harmful to their kidneys. Many patients with CKD have concomitant diseases and see multiple physicians, which makes delivery of optimal renal care challenging for these patients(16). These patients are at a high risk of receiving contradictory medical advice. Self-management allows CKD patients to gain some measure of control over their health(17). There is growing evidence that mobile health technologies including apps may be effective for self-management of CKD and clinical outcomes(18, 19), but research on these technologies is scant; the existing work in this area reports on technologies that only addressed one aspect of CKD care, medication adherence(18) or targeted patients with advanced CKD(19). Moreover, a	Research Computing Services	Large	Q4	01/2020	06/2021	In Progress	Green - On Target, No Risk	Dan Valdez	Dan Valdez	Rene Tapia
78	ICR	3123	B	Radiology	Jennifer E Lim-Dunham	Jennifer E Lim-Dunham	23-Research Computing Services	Retrospective review of ultrasound and imaging guidelines for malignancy ri	Artificial intelligence systems, such as the Koios Medical Inc DS proprietary software, can also be used to analyze ultrasound images of the thyroid in order to assess specific lesion characteristics and thereby return a risk assessment of malignancy. ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) advanced analytics components; 4) medical imaging components; 5) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 6) data formatting as appropriate for analysis.	Determine rate of malignancy of thyroid FNAs&rsquo;s at Loyola University medical center based on cytological and pathological data Radiologist or other care provider will assess malignancy risk of the thyroid based on ultrasound and imaging guidelines designed by American Thyroid Association, American College of Radiology, Society of Radiologists in Ultrasound, American Association of Clinical Endocrinologists, and other organizations.	Research Computing Services	Small	Q2	07/2020	12/2021	In Progress	Green - On Target, No Risk	Ron Price	Dan Valdez	Cai Wang
79	ICR	3132	B	Strategy & Innovation Office	Margaret F Callahan	Margaret F Callahan	23-Research Computing Services	LDS and DID Data Sets for Clinical Informatics Research (CRDB)	The purpose of this project is to maximize the use of the LUHS clinical repositories in support of clinical and operations research through construction of two derivative data repositories. The first of these will be designed as a limited datasets (LDS) and the second as a fully de-identified (DID) set (in accordance with HIPAA &ldquo;safe-harbor&rdquo; provisions (164.514(b)(2))	Objectives: a) Establish a limited dataset (LDS) repository that can be support a wide range of activities that include: 1) patient cohort identification for preparatory-to-research&rdquo; activities; 2) data for retrospective/observational studies; 3) prospective clinical trials; 4) outcomes and implementation studies; and 5) input variables for modeling and machine learning processes. b) Establish a de-identified data (DID) repository that can be support a wide range of activities that include: 1) patient cohort identification for &ldquo;preparatory-to-research&rdquo; activities; 2) data for retrospective/observational studies; 3) prospective clinical trials; 4) outcomes and implementation studies; and 5) input variables for modeling and machine learning processes.	Research Computing Services	Medium	Q2	01/2018	12/2021	In Progress	Green - On Target, No Risk	Ron Price	Dan Valdez	Mary Bunker
80	ICR	3133	B	Public Health Sciences	Frances Weaver	Frances Weaver	23-Research Computing Services	PCOR - COVID-related infrastructure award enhancement	The PCORnet Steering Committee decided to create a rapidly refreshed subset CDM focused on COVID-19. A workgroup was formed to implement the COVID-CDM which would allow for queries and dissemination of data about COVID-related cases across the network.	The goal of the COVID-CDM is allow surveillance and to answer important questions while ensuring high-quality research ready data.	Research Computing Services	Medium	Q2	04/2020	12/2021	In Progress	Green - On Target, No Risk	Ron Price	Susan Zelisko	Mary Bunker
81	ICR	3159	B	Strategy & Innovation Office	Ron N Price	Ron N Price	23-Research Computing Services	Beaumont CRDB	This project is an on-going project to support deployment of the Loyola Clinical Research Database (CRDB) at Beaumont Health System. Project deployment phase is complete, and project is now in a support phase. Deployment is into its fourth year. Beyond on-going support, team periodically receives requests for incremental or localized modifications.	Project offers an opportunity to &ldquo;field test&rdquo; Loyola developed informatics technology at an external institution. The relationship also builds and facilitates research collaborations and provides a modest amount of external funding.	Research Computing Services	Medium	Q2	01/2020	12/2021	In Progress	Green - On Target, No Risk	Ron Price	Dan Valdez	Rene Tapia



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82	ICR	3105	C	Radiology	Ari Goldberg	Ari Goldberg	23-Research Computing Services	Role of Chest Computed Tomography (CT) in the Management and Prognosis of	<p>Role of Chest Computed Tomography (CT) in the Management and Prognosis of COVID-19 Patients</p> <p>Some studies have reported the ability of chest CT to accurately assess the severity of the disease and predict the adverse outcomes in COVID-19 patients (5-7). However, the role of chest CT and its use among different demographics has not been fully addressed. This studies aims to explore the effect of CT chest on the course of COVID-19 patient's illness and explore the whether the timing of the CT chest has an impact of the patients disease outcome.</p> <p>ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 4) data formatting as appropriate for analysis.</p>	<p>Hypothesis: Presence and timing of CT Chest or CT abdomen affects the course of COVID patient's illness and treatment. Specifically, we hypothesize that earlier CT description leads to better outcomes, likely affected by comorbidities.</p> <p>Aim 1: To determine the influence of Chest CT imaging on the clinical management and survival outcome of COVID-19 patients</p> <p>Aim 2: To explore where an early initial chest CT positively affects patient outcomes compared to receiving delayed chest imaging.</p> <p>Aim 3: To identify if certain patient characteristics, comorbidities or imaging data significantly influence the management and prognosis of COVID-19 patients.</p>	Research Computing Services	Small	TBD	TBD	TBD	On Hold	Green - On Target, No Risk	Ron Price	Susan Zelisko	Mary Bunker
83	ICR	3124	C	Loyola University Health System	Megan Rech	Vindha Prasad	23-Research Computing Services	Impact of pharmacists on beta-lactam use and patient allergy information in	<p>IRB 214039</p> <p>Title: Impact of pharmacists on beta-lactam use and patient allergy information in the Emergency Department at Loyola University Medical Center.</p> <p>There is a growing public health crisis in the world due to the emergence of antimicrobial resistant organisms. The emergence of resistant bacteria is endangering the effectiveness and viability of antibiotics currently available on the market. This crisis can, in part, be attributed to overuse and misuse of antibiotics, as well as inappropriate prescribing habits relative to patient diagnosis and reported allergy information. Incorrect or incomplete patient allergy information can lead to alternative antibiotic choices that unnecessarily contribute to the rise in anti-microbial resistant organisms.</p> <p>ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 4) data formatting as appropriate for analysis.</p>	<p>The objective of this study is to determine the impact of pharmacist presence on frequency of beta-lactam antibiotic use in patients with non-severe beta-lactam allergies presenting to the Emergency Department at Loyola University Medical Center. Beta-lactam antibiotic use will be compared between patients presenting to the Emergency Department during daytime hours when a pharmacist is present vs. those presenting to the Emergency Department on nights and weekends when a pharmacist is not present. The information found in this study will help further define the role of an Emergency Department pharmacist with relation to antimicrobial stewardship. In addition, this study has the potential to improve outcomes for patients within and outside of Loyola University Medical Center.</p>	Research Computing Services	XSmall	TBD	TBD	TBD	New	Green - On Target, No Risk	Ron Price	Susan Zelisko	Jim Pardonek
84	ICR	3117	C	Loyola University Health System	George Jones	Joseph Frazzetta	23-Research Computing Services	Radiographic predictors of outcomes from posterior cervical spine surgery	<p>IRB 212509</p> <p>Title: Radiographic predictors of outcomes from posterior cervical spine surgery</p> <p>The goal of the present study is to determine preoperative and postoperative cervical spinal alignment, lordosis, and T1 slope on neurologic outcomes, with particular focus on postoperative complications, including neurologic deterioration, need for revision surgery, and other medical and neurologic complications.</p> <p>ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 4) data formatting as appropriate for analysis.</p>	<p>The goal of this study is to perform a retrospective analysis of patients undergoing posterior cervical decompression and fusion at Loyola University Medical Center, with review of preoperative imaging to determine preoperative factors that impact postoperative functional, neurologic, and medical outcomes.</p>	Research Computing Services	XXSmall	TBD	TBD	TBD	New	Green - On Target, No Risk	Ron Price	Susan Zelisko	Rejoice Jebamalaiddass
85	ICR	3125	C	Surgery	Richard Gonzalez	Richard Gonzalez	23-Research Computing Services	Development of a novel algorithm to predict injury severity score from elec	<p>Title: Development of a novel algorithm to predict injury severity score from electronic health records</p> <p>The injury severity score (ISS) is a tool for performing clinical research that accounts for the variability in pattern and mechanism of injury in trauma. Initially developed in 1974, the creators sought to standardize the assessment of trauma severity to reduce improve surveillance and risk prognosticate. In the early 1970s, the Abbreviated Injury Score (AIS) was also developed by the American Medical Association (AMA) to describe injuries sustained in automobile accidents; the ISS is calculated by taking the squares of the three highest AIS, thereby accounting for the severity of all injuries sustained in multiple areas of the body.2 In its initial and subsequent analyses, a nonlinear relationship was determined between mortality and increasing ISS, suggesting that increasing order of body regions involved in trauma was associated with increasing mortality.</p> <p>ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) advanced analytics components; 4) medical imaging components; 5) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 6) data formatting as appropriate for analysis.</p>	<p>We propose a clinical study to develop a predictive algorithm with utilization of NLP and machine learning models for AIS and ISS in trauma patients. We hope to utilize this information to develop and implement a prognostic tool that leverages data that are routinely collected during trauma care.</p> <p>1. To utilize a previously obtained and prepared dataset of trauma patients from LU# 212381 and link to the Department of Surgery Trauma Registry to perform analysis on outcomes after trauma stratified by ISS scores</p> <p>2. To determine rates of complications in this cohort. Complications will be a composite outcome with any of the following: cardiac events (arrhythmias and ischemia), hospital-acquired pneumonia, acute kidney injury using KDIGO guidelines, DVT/PE confirmed on U/S or CT, unplanned return to operating room, surgical site infections in accordance with CDC criteria, UTI, unplanned intubation, wound disruption, ileus, anastomotic leak, sepsis, or in-hospital death.</p>	Research Computing Services	Small	TBD	TBD	TBD	Approved	Green - On Target, No Risk	Ron Price	Dan Valdez	Mary Bunker

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86	ICR	3127	C	Clinical Research	Colleen Fitzgerald	Cara J Joyce	23-Research Computing Services	COVID-19 Clinical Research Registry	<p>Title: COVID-19 Clinical Research Registry</p> <p>Coronaviruses can cause symptoms from the common cold to severe respiratory syndromes. In December 2019, a novel coronavirus (Coronavirus Disease 2019, or COVID-19) was first identified via an outbreak in Wuhan, China, and the disease has since spread to over 150 countries globally.<sup>1,2</sup> Considerable measures to reduce person-to-person transmission have been proposed or enacted, and an understanding of the efficacy of available treatments is urgently needed while a vaccine is in development.<sup>3</sup> The Centers for Disease Control and Prevention (CDC) have developed a case report form for persons under investigation (PUI) to collect information for presumed positive cases.<sup>4</sup> Key information includes demographic variables, exposure history, course of illness, and care received.</p> <p>The objective of this proposal is to facilitate the study of patients at Loyola University Medical Center presenting with suspected COVID-19. Clinical data will be collected in order to facilitate future health outcomes research investigations for patients treated for COVID-19.</p> <p>ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) data extraction from Epic Clarity/PCORI datamart/CTSA</p>	To create a registry containing data collected retrospectively in order to facilitate future research on COVID-19 treatment and outcomes.	Research Computing Services	Small	Q2	06/2020	12/2021	In Progress	Green - On Target, No Risk	Ron Price	Susan Zelisko	Mary Bunker
87	ICR	3128	C	Public Health Sciences	Frances Weaver	Frances Weaver	23-Research Computing Services	Data Transfer to the National COVID Cohort Collaborative (N3C) (administrat	<p>Title: Data Transfer to the National COVID Cohort Collaborative (N3C) (administrative supplement to ULLTR002389)</p> <p>The institutions that make up the Institute for Translational Medicine (ITM) include University of Chicago, Rush, Loyola, Northshore and Advocate Health. Together, these institutions provide healthcare to almost 6 million individuals across the Chicagoland area, covering urban, suburban and rural areas with a full range of gender, ethnic, racial and socioeconomic diversity. The data regarding COVID-19 in the ITM will provide a significant contribution to this critical national research effort. The COVID-19 pandemic, which began in March 2020 has resulted in over 6.3M infected individuals and almost 190,000 deaths to date (covid.cdc.gov/covid-data-tracker/#cases accessed 9/8/20). Illinois has seen over 250,000 cases. The numbers continue to climb and while a vaccine is in the offing, there is a critical need to understand who is affected and how they are affected by this virus. This project will build a national data base that researchers, including those that are part of the ITM institutions, can use to address these questions.</p> <p>ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 4) data formatting as appropriate for analysis.</p>	The aim of this study is to provide regular, ongoing delivery of a limited dataset from the electronic medical records of the ITM sites to the National COVID Cohort Collaborative (N3C) following the N3C project data specifications. N3C aims to build a centralized national data resource that the research community can use to study COVID-19 and identify potential treatments as the pandemic continues to evolve.	Research Computing Services	Small	Q3	11/2020	01/2021	In Progress	Green - On Target, No Risk	Ron Price	Susan Zelisko	Ivan Siap
88	ICR	3129	C	Pulmonary/Critical Care	Emily R Gilbert	Cara J Joyce	23-Research Computing Services	Developing Models to Predict Clinical Deterioration in Children	<p>Title: Developing Models to Predict Clinical Deterioration in Children</p> <p>Clinical deterioration in pediatric patients is associated with increased morbidity and mortality.<sup>1,2</sup> In the scientific literature, there are many events that signify clinical deterioration in pediatric patients &amp;ndash; trigger of rapid response teams (RRTs),<sup>3</sup>transfer to pediatric intensive care units (PICU),<sup>4</sup> cardiac arrests,<sup>2</sup> etc. While timely intervention has been associated with improved patient outcomes,<sup>3</sup> they are dependent on early identification of pediatric patients at risk for deterioration. This has led to the development of several physiology-based early warning scores, such as the Pediatric Early Warning Score (PEWS),<sup>5</sup>&amp;ndash;<sup>9</sup> the Pediatric Risk of Mortality Score (PRISM) &amp;ndash; for intensive care unit patients),<sup>9</sup> and the Pediatric Index of Mortality.<sup>10</sup> The predictive validity of these scores has been demonstrated and compared to machine-learning methods with respect to specific outcomes such as unplanned PICU transfer.</p> <p>ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) advanced analytics components; 4) natural language processing component; 5) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 6) data formatting as appropriate for analysis.</p>	We hypothesize that machine learning algorithms that utilize patterns within EHR data from multiple settings to better predict clinical deterioration in pediatric patients. Events indicative of clinical deterioration include emergent PICU transfer, respiratory distress, mechanical ventilation, cardiac arrest, in-hospital mortality, and rapid response team intervention, among others. The specific aims to test this hypothesis are: <p>To develop and validate a machine-learning model that predicts clinical deterioration in hospitalized children using structured EHR data from University of Chicago Medicine (UMC) and Loyola University Medical Center (Loyola).</p> <p>To determine if the addition of features derived from clinical text improves accuracy of the prediction model.</p>	Research Computing Services	Small	Q2	11/2020	12/2021	In Progress	Green - On Target, No Risk	Ron Price	Susan Zelisko	Rejoice Jebamalaiddass

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89	ICR	3134	C	Orthopaedic Surgery	Felicity Fishman	Patrick McGregor	23-Research Computing Services	Non-Operative Management of Transphyseal Distal Humerus Fractures is a Viable and Safe Option in Neonates	Title: Non-Operative Management of Transphyseal Distal Humerus Fractures is a Viable and Safe Option in Neonates Transphyseal distal humerus fractures or distal humeral physeal separations are a rare injury entity occurring in children less than 3 years of age.1 These injuries account for less than 2% of all distal humerus fractures in pediatric populations. The injury was first described by Camera in 1926.2 The distal humeral physis is a weak point in pediatric elbows and is susceptible to fracture and separation during birth or with non-accidental trauma in children.3 Although rare, the long term complications of fracture including deformity, growth arrest and pain are real and orthopaedic surgeons and pediatricians alike should understand how to properly diagnose and treat these injuries. ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 4) data formatting as appropriate for analysis.	Primary Objective: To demonstrate that non-operative management of distal humeral physeal separation is a safe and effective means for treatment in a neonatal population. Secondary Objectives: &quest; To evaluate treatment outcomes in DHPS patients treated with immobilization alone &quest; To identify the unique difficulties and complications associated with non-operative management in DHPS	Research Computing Services	XXSmall	TBD	TBD	TBD	Reviewed	Green - On Target, No Risk	Ron Price	Susan Zelisko	Mary Bunker
90	ICR	3135	C	Radiology	Steven Shea	Steven Shea	23-Research Computing Services	Deep Learning Prototype for Identifying Prostate Cancer in MR Images	Prostate Magnetic Resonance Imaging (MRI) is becoming an integral part of diagnosing and treating prostate cancer, as it is now used to target suspicious areas of the prostate during MRI/TRUS (Trans-Rectal Ultrasound) biopsy procedures. This direct tie of image data to pathology results is an optimal set of data to train deep learning algorithms, which are well suited to detect subtle differences in MRI data. ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) advanced analytics components; 4) medical imaging components; 5) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 6) data formatting as appropriate for analysis.	Using deep learning algorithms developed by Siemens, we propose to further augment the training of these algorithms with retrospective prostate MR data and then assess the accuracy for detecting significant prostate cancer. This could lead to significantly improved cancer detection and improved treatment decisions.	Research Computing Services	Medium	Q4	12/2020	05/2021	Under Review	Green - On Target, No Risk	Ron Price	Dan Valdez	Tim Walker
91	ICR	3140	C	Radiology	Ari Goldberg	Ari Goldberg	23-Research Computing Services	Development of Deep-learning computation model for Prostate cancer.	Train and validate deep-learning software, in development by IBM Watson Health, to identify and characterize prostate cancer on existing LUMC MRI prostate data-sets. ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) advanced analytics components; 4) medical imaging components; 5) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 6) data formatting as appropriate for analysis.	Development of artificial intelligence software to assist in diagnosis and staging of prostate cancer has the potential to increase accuracy and timeliness of care.	Research Computing Services	Medium	Q1	07/2020	07/2021	Under Review	Green - On Target, No Risk	Ron Price	Dan Valdez	Nick Liberatore
92	ICR	3141	C	Neurological Surgery	Anand Germanwala	Rachyl M Shanker	23-Research Computing Services	Comparison of Post-Operative Outcomes Between a Linear Incision and Horseshoe Incision Through a Middle Cranial Fossa Approach	Title: Comparison of Post-Operative Outcomes Between a Linear Incision and Horseshoe Incision for the Surgical Repair of Tegmen Tympani Defects Through a Middle Cranial Fossa Approach The tegmen tympani is a bony plate forming the roof of the tympanic cavity and antrum. The bone of the tegmen separates the subarachnoid intracranial space, which contains cerebrospinal fluid and nervous tissue, from the air of the middle ear. Defects in this bony plate can lead to leakage of the cerebrospinal fluid and possible herniation of meninges and brain tissue (myelomeningocele). There are various etiologies of this defect and all require repair in order to reduce the likelihood of central nervous system infection, myelomeningocele, and other complications. Typical surgical approach to correct this middle fossa defect involve making a horseshoe-shaped incision to access the area of interest. However, a linear incision is an alternative approach that provides similar access to the area and may have increased benefit: reduced disruption to vasculature crucial for wound healing, reduced disruption of temporalis muscle, reduced incision length and subsequent healing time, and reduced likelihood of compromising future incisional healing in subsequent cranial surgeries. ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) data	To retrospectively analyze patient outcomes in linear versus horseshoe shaped incisions for repair of tegmen defects done by two surgeons at this institution.	Research Computing Services	XXSmall	TBD	TBD	TBD	New	Green - On Target, No Risk	Ron Price	Susan Zelisko	Rene Tapia

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93	ICR	3163	C	Loyola University Health System	Andrew M Bonwit	Pyone David	23-Research Computing Services	Evaluation of LUMC's Pediatric ED Sepsis Protocol: A Quality Improvement Project	<p>Title: Evaluation of LUMC's Pediatric ED Sepsis Protocol: A Quality Improvement Project</p> <p>Despite the urgency of timely intervention needed in sepsis, a minority of children receive the standard of care. Delays in care leads to significant adverse outcomes. For each hour of delay in treatment of shock, mortality rate is estimated to increase twofold. In the emergency department specifically, there are challenges to both recognition and treatment for sepsis. Multiple quality-improvement interventions in the literature have found that earlier recognition of ED pediatric patients at risk for septic shock have improved outcomes. These outcomes include improved survival, lower odds of organ dysfunction after 48 hours, and shorter hospital length of stay.</p> <p>ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 4) data formatting as appropriate for analysis.</p>	<p>The main overarching objective is to use systematic, data-guided analysis to bring quality improvements to healthcare delivery for ED pediatric patients at LUMC. To do so, this project's goal is evaluating the compliance and effectiveness of the existing pediatric ED sepsis protocol at LUMC.</p> <p>How consistently is the pediatric ED sepsis screen being utilized? How effective is the pediatric ED sepsis screen in early recognition of patients at risk for sepsis and septic shock? Are patients with sepsis receiving timely evidence-based care in regard to IV fluid resuscitation, blood cultures, antibiotics, and disposition?</p>	Research Computing Services	XXSmall	TBD	TBD	TBD	New	Green - On Target, No Risk	Ron Price	Susan Zelisko	Enrique Olmo
94	ICR	3164	C	Loyola University Health System	William Small	Martha Young	23-Research Computing Services	Quantifying cervical cancer screening counseling and patients' contact with	<p>Title: Quantifying cervical cancer screening counseling and patients' contact with healthcare providers prior to invasive carcinoma diagnosis</p> <p>The incidence of cervical cancer in the United States has significantly decreased over the past several decades, in large part due to robust and effective screening by cytology (Van Dyne 2018, American Cancer Society 2011). Despite these successes, cervical cancer remains a cause of death to US women today and multiple studies have shown its mortality rates strong link to large screening disparities within communities of varying geographic, racial, socioeconomic, citizenship, and rural/urban identities (Kurani 2020, Saslow 2012). Disparities in screening account for persisting advanced diagnoses of cervical cancer with approximately half of patients diagnosed with cervical cancer having never been screened or not screened within the past 5 years (Subramaniam 2011). Several factors affect successful screening implementation, one being appropriate healthcare provider counseling. Screening guidelines have changed over the past decades, with the National Comprehensive Cancer Network (NCCN) currently recommending different screening intervals based on age, HPV infection status, and previous cytology outcomes. Given these complexities, provider counseling is particularly important to guide patients through appropriate cervical cancer screening</p>	<p>We hypothesize that not all patients are currently being counseled according to NCCN guidelines, despite having contact with the healthcare system. This trend has been explored before in small populations of patients at high-risk for cervical cancer (Kirelik 2019). Our study aims to identify how often patients diagnosed with invasive cervical cancer had contact with the healthcare system in the two years prior to their diagnosis and whether or not they were appropriate counseled for cervical cancer screening at that time.</p> <ol style="list-style-type: none"> <li>1. Quantify the number of times patients diagnosed with cervical cancer interacted with the healthcare system in 2 year prior to diagnosis</li> <li>2. Quantify whether or not and how often patients were screened for cervical cancer prior to diagnosis</li> <li>3. Quantify whether or not patients were counseled on cervical cancer screening in 2 years prior to diagnosis</li> <li>4. Quantify whether or not patients were referred to their gynecologists for general cancer screening counseling and other preventative health recommendations.</li> </ol>	Research Computing Services	XXSmall	TBD	TBD	TBD	New	Green - On Target, No Risk	Ron Price	Susan Zelisko	Tim Walker
95	DSA	2936	B	SSOM Administration	Michael R Budzynski	Michael R Budzynski	25-SSOM	Continuing Medical Education Tracking	<p>Replace the manual process of tracking continuing medical education with an online web-based system. The system used to document and file CME events has moved from pure paper to a system that is half paper and half electronic but lacks a centralized structure. All required intake paperwork is completed via Word or PDF. The majority of the sign in process and evaluations are completed via paper (some via badge swipe and Scantron respectively) which departmental staff transition into the computer system in order to log faculty participation and evaluations. Of the various CME divisions that we have been in contact with we haven't found any that use a similar system; all have transitioned to a learning management system (LMS). CME Tracker is recommended.</p>	<p>The current system is inefficient and not sustainable. At this point, moving to an LMS would simply be to meet the level of other CME Divisions. Also, after some initial training, having an LMS will organize and ease the workload on faculty and staff within Loyola University Medical Center Departments.</p>	Academic & Faculty Support	Large	Q3	05/2019	02/2021	In Progress	Green - On Target, No Risk	Jim Sibenaller	Warren Francis	Tony Vavarutos

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96	DSA	3172	B	Allergy/Immunology/Rheumatology	Gregory Gruener	Melissa R Briones	25-SSOM	New student evaluation form for SubInternship (SubI)	<p>New student evaluation form for SubInternship (SubI)</p> <p>Contain 10 EPAs, each with 6 boxes. Three boxes are "pre-entrustable" and 3 are "entrustable". Grading will be based on the # of entrustable EPAs are checked so the maximum score is 30/30. There was some confusion last year with attending checking only 2 boxes and others checking 5 of the 6! You can see how this would affect our grading. REQUIRE the evaluator to check 3 boxes and not allow them to check any more. Randomize the order of the boxes so that people don't get used to checking the same boxes each time. Submit Grades to Student Grading System</p> <p>Need confirmation from Dr. Graziano if this project needs to be reviewed by CEARC or CCA prior to implementation</p>	Need for reporting, accreditation requirement	Academic & Faculty Support	Small	Q3	01/2021	01/2021	Under Review	Green - On Target, No Risk	Jim Sibenaller	Greg Klitz	Enrique Olmo
97	DSA	3173	B	Information Services	Eileen Matzek	Susan M Malisch	25-SSOM	HSC Portal Applications & LUHS Airline Course/Clerkship Evaluation - Email notifications	<p>Review LUHS portal applications that can be decommissioned</p>	Reduce the number of applications that need to be maintained.	Administrative Initiatives	Medium	Q4	09/2020	06/2021	In Progress	Green - On Target, No Risk	Susan Malisch	Jim Sibenaller	Terese Villalobos
98	DSA	3178	B	Educational Affairs, SSOM	Neil A Clipstone	Sandra D Cavalieri	25-SSOM	Course/Clerkship Evaluation - Email notifications	<p>Email Notification Changes</p> <p>Series of auto emails - 2 wks before end of course, last day of course, 1 week before deadline, 3 days before deadline to students who have not submitted Automatic email notification of missing student evaluations (targeted only to those students who fail to complete their evaluations) Automatic email notification to ARIC at end of course/clerkship of those students who fail to complete their evaluations. Alternatively, provide ARIC with access to the report showing students who failed to complete their evaluations.</p>	Sandra will provide	Academic & Faculty Support	Small	Q3	02/2021	02/2021	Under Review	Green - On Target, No Risk	Jim Sibenaller	Greg Klitz	Nalin Patel
99	DSA	3179	B	Radiology	Gregory Gruener	Jennifer E Lim-Dunham	25-SSOM	Radiology Curriculum Updates	<p>The following needs to be updated in the Radiology Curriculum</p> <p>Fix image issue Give coordinators ability to Add/Edit cases Case editing Update image for course director</p>	This will create a better user experience for students	Academic & Faculty Support	Small	Q3	02/2021	02/2021	Under Review	Green - On Target, No Risk	Jim Sibenaller	Greg Klitz	Sam Siner
100	DSA	3180	B	Educational Affairs, SSOM	Neil A Clipstone	Sandra D Cavalieri	25-SSOM	Lecture Email Reminders	<p>Emailing capabilities: Including automatic lecture reminder notification to faculty</p>	TBD	Academic & Faculty Support	Small	TBD	TBD	TBD	Under Review	Green - On Target, No Risk	Jim Sibenaller	Greg Klitz	Ivan Siap
101	DSA	3183	B	Facilities-Office of VP	Susan M Crowell	Kana M Henning	25-SSOM	Integration of HSC Room Scheduler with 25Live	<p>The aim of this project is to export all events from the HSC Room Scheduler into 25Live and provide integration of event creation directly from the UME calendar in 25Live, with the final goal of eliminating the HSC Room Scheduler application and having a unified source of room scheduling in 25Live that</p>	Consolidation of information, lookup/search efficiencies.	Continuous Service Development	Medium	Q4	11/2020	06/2021	In Progress	Green - On Target, No Risk	Jim Sibenaller	Ross Naheedy	Jason Boyda
102	DSA	3214	B	Student Affairs SSOM	Neil A Clipstone	Julie H Steinecker	25-SSOM	Application Access Rights	<p>Allow users multiple levels of access to applications - security needs to be redesigned so that rights are no longer hard-coded, need the ability to self administer user rights</p>	Security oversight of applications - make sure the owners of the applications are able to tell at all times who has access to their applications (and at what level); also an issue of efficiency in adding/removing users - as we have frequent changes in course coordinators who need access to registration and grading systems. Current process relies on IT completely to make any changes needed in user access. It would be a lot easier to be able to grant/remove those rights directly, rather than always having to go to IT when there is a personnel change.	Academic & Faculty Support	Large	TBD	05/2021	TBD	New	Green - On Target, No Risk	Jim Sibenaller	Ross Naheedy	Tony Vavarutos

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103	DSA	3226	B	Student Affairs SSOM		Catherine B Jardien	25-SSOM	Stritch Peer Support Network (SPSN)	<p>Philip Ghobrial, Medical Student, Dr. Maalouf and Dr. Jardien are sponsors for this project. The SPSN is intended to provide students with greater support, guidance and interpersonal connection throughout their medical education.</p> <p>Bring greater cohesiveness and unity to the Stritch student body. Destigmatize the challenges that medical students face. Provide accessible peer mentorship and support. The Stritch Peer Support Network is not intended to be a course. It will be accessible by all medical students, regardless of their academic year. We plan to use Sakai to provide training and informational materials for students who sign up to be peer supporters. I do not foresee us needing a full homepage on LUMEN. A homepage on Sakai will likely be sufficient.</p> <p>How it will work</p> <p>Using a link accessible through myLUMEN, students will select and submit the areas in which they seek support. They will then be paired with a peer supporter. Peer supporters are medical students at the Stritch School of Medicine who have volunteered to share their experiences, wisdom and insight with their</p>	The Stritch Peer Support Network is a system that is intended to provide students with an easily accessible way to connect with their peers and obtain support throughout their medical education.	Academic & Faculty Support	Large	TBD	TBD	TBD	New	Green - On Target, No Risk	Jim Sibenaller	Greg Klitz	Neelam Balasubramanian
104	DSA	3181	C	Family Medicine	Gregory Gruener	Amy R Blair	25-SSOM	Global Health Honors	<p>New method to allow students to submit proposals for research for Global Health Honors in myLUMEN.</p> <p>There is currently a model to follow for the Research Elective - Res 401. Student initiates request in myLUMEN - Lucia to provide current form - identifies a faculty mentor Faculty mentor receives a message that they have been assigned; makes edits and submits</p>	Lucia will provide	Academic & Faculty Support	Small	Q3	02/2021	03/2021	Under Review	Green - On Target, No Risk	Jim Sibenaller	Greg Klitz	Susan Zelisko
105	IA	2606	B	Campus Transportation	Kathleen Fitzpatrick	Gretchen Carey	2-Credit Card Processing	iParc EMV Reader Install	<p>Install EMV on iParc Equipment</p> <p>All of the devices that read credit cards on the iParc system will have a reader that can use EMV (Chip and PIN).</p>	Install new readers on exit lanes/kiosks to reduce risk for credit card transactions and keep current with "chip and pin" technology.	Infrastructure	Medium	Q1	11/2017	07/2021	On Hold	Green - On Target, No Risk		John McGivney	Dan Valdez
106	IA	1224	B	Office of The Bursar	John Campbell	John R Campbell	3-LOCUS Enhancements	FA/payment reversal detail accessible via student self-service	<p>Whenever financial aid or payment reversal is added or removed from a student's account it should be displayed on the account summary</p> <p>This is a constant source of frustration for students and staff when attempting to determine the transactions on an account. Currently a student can not view when an award has been altered. For example if it is determined a grant should be reduced from \$2,000 to \$1,000 only the new amount \$1,000 is reflected and a balance of \$1,000 is created. The only way for the student to find out what happened is by calling the Financial Aid or Bursar Office. The staff view the account summary drill down on Account Details, then Item Details and hopefully find the correct term or terms. A classic example of this issue is Joyce Hwang 00001003832 who had her Fall 2007 Stafford Loan adjusted on 12/29/2010. Hunting down charges from two years ago is time consuming and frustrating for all involved. The adjustments are necessary but need to be clearly reflected to the student.</p>	Self-service Account Summary for students provides an easy to understand account snapshot of current student account - payments, financial aid, and charges. However, the ability to see additional details has been shielded from student. Ideally, easy to understand transaction details - accessible from the summary account - would eliminate questions and confusion on the part of the student.	Student Technology Support	Medium	TBD	07/2011	TBD	Pending	Green - On Target, No Risk		Larry Adams	Lily Cai
107	IA	1276	B	Office of The Bursar	John Campbell	John R Campbell	3-LOCUS Enhancements	Contact log in LOCUS for Bursar staff	<p>We would like a means to document, track and route contacts with students to help facilitate customer service and improve efficiencies. Student account advisors in particular could use this as a means to route phone calls, e-mails and other correspondences to appropriate referrals. This would enable them to verify if a proper follow-up was made and the student's question addressed.</p>	Contact Log is a Loyola customization of LOCUS for Financial Aid. Other University departments are interested in adapting this type of customization. Appropriate sharing of contact logs between departments is a major design consideration.	Administrative Initiatives	Medium	TBD	11/2011	TBD	Pending	Green - On Target, No Risk		Michelle Dayton	Neelam Balasubramanian
108	IA	1337	B	Financial Assistance	Eric Weems	Eric Weems	3-LOCUS Enhancements	FA03 - Select/Deselect of Packaging	<p>Financial Aid GAP solution FA03 was originally created to support Loyola's 2-step award letter (first estimate, then final) process by flipping flags at the appropriate times. It has since evolved into a "traffic cop" or "gatekeeper" which determines the correct current status for student processing, based on meeting defined conditions.</p>	A custom batch program is used to select/deselect students for Financial Aid packaging. The current program has multiple complex criteria which have become difficult to know why particular students are selected/deselected. Current request is to streamline the process and implement	Administrative Initiatives	Medium	TBD	09/2010	TBD	On Hold	Green - On Target, No Risk		Ivan Siap	Dan Valdez

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109	IA	1533	B	Financial Assistance	Paul Roberts	Eric Weems	3-LOCUS Enhancements	FA Batch Process ScoreCard	FA Batch Process ScoreCard. OSFA needs a quick & easy way to find out why a student was not packaged - this is usually because a custom process found an error or exception condition. The plan is to imbed code in various customizations that write to a table during logical "forks" in processing. The integrated results can then be queried or viewed online.	A significant milestone in the Financial Aid process is the offer of a package of aid to the students. As students and parents submit new or revised information, the package may or may not change. An important customer service component requires quick and easy access by OSFA staff to know where the student is at in the process. This customization will offer significant improvements in accessing the status of the students financial aid packaging process.	Continuous Service Development	Medium	TBD	TBD	TBD	On Hold	Green - On Target, No Risk		Ivan Siap	Susan Zelisko
110	IA	1852	B	Office of The Bursar	John R Campbell	Tom P Catania	3-LOCUS Enhancements	Recent Activity Since Previous Statement	Add a RECENT ACTIVITY SINCE PREVIOUS STATEMENT Tab/ Link/ or Page on the Student e-Bill History page that shows all activity/transactions that have happened since the last bill was generated. This must include any Financial Aid reversals, Payment Reversals and Charge Reversals. Also, add a link on the Make A Payment page, Step 1. Specify Payment Amount that can bring the student directly to this new RECENT ACTIVITY tab/page and back again.	Students, parents and other interested third parties need a clear concise means to tie their last Billed amount to their Current balance. The eBill is repeatedly described as a snap shot in time "just like a credit card statement" in our literature, web-pages and Orientation presentations. We have not yet delivered on that full promise by providing students and parents with a means to review changes made to their balance since the last bill was generated.	Continuous Service Development	Medium	TBD	01/2013	TBD	Pending	Green - On Target, No Risk		Larry Adams	Steven Birch
111	IA	1902	B	Sullivan Center for Student Services	Paul Roberts	Patrick Green	3-LOCUS Enhancements	Improve Early Alert information for Advisors and Faculty	Currently, Academic Advisors enter Early Alert notifications into LOCUS Comments (as an AANOTE). Faculty members also wish to add notes regarding the students Early Alert status, which usually requires manual entry by Advisors from emails.  Requesting a system which would automate this process, using AANOTE or some other accessible data store within LOCUS. Ideally, the Instructor should also have access to read and comment on student performance. (Note: This is ITS interpretation of the Systems Service Request).	The Early Alert process for Undergraduates has captured about 2500-3000 mid-term grades of C- or lower before the ninth week of each regular semester. These grades are submitted by participating faculty and the student is automatically notified of their lower performance. Academic Advising would like have easy access to the students' early alerts in order to follow-up as appropriate with the student and instructor. The ultimate goal is improved student performance.	Academic & Faculty Support	Medium	TBD	08/2013	TBD	Pending	Green - On Target, No Risk		Ivan Siap	Susan Zelisko
112	IA	1951	B	Registration & Records	Clare M Korinek	Kris Daggett	3-LOCUS Enhancements	SSOM automate new academic year	Update of term activation levels and session for SSOM students.	The Office of Registration and Records annually runs a batch process to add term activations (fall and spring) for the Stritch School of Medicine. Once in LOCUS, manual intervention is required to update the program level and term session field as graded coursework is not maintained in the LOCUS system. This request automates this manual process.	Administrative Initiatives	Small	TBD	06/2013	TBD	On Hold	Green - On Target, No Risk		Larry Adams	Steven Birch
113	IA	2180	B	Institute of Pastoral Studies	Brian J Schmisek	Koonal D Patel	3-LOCUS Enhancements	LOA Students on My Advisees	LOA Students currently are not displayed in the Advisor Center, until they return from LOA. IPS is requesting a change to this logic, in order to facilitate communications and follow-up with these students. They are further requesting a visual cue that will help the advisor know the student is on LOA.  Other schools also use LOA designation and the Advisor Center including GSWK, GNRS, and GA&S. ITS will attempt to survey other schools to assure no negative consequences of including these students on the Advisor Center.	Schools, especially graduate programs, are increasingly using LOCUS to track students on a LOA from degree pursuit. Currently, students on Leave are not displayed on the Advisor Center. Institute of Pastoral Studies has requested that LOA students continue to display on the Advisor Center with an easy to use designation.  It is presumed this will be useful to all schools. ITS will verify this	Administrative Initiatives	Small	TBD	10/2014	TBD	On Hold	Green - On Target, No Risk		Xiomara Franco	Susan Zelisko
114	IA	2185	B	Office of The Bursar	John R Campbell	John R Campbell	3-LOCUS Enhancements	SSN/ITIN tracking and communications	SSN/ITIN tracking and communications - Use LOCUS to track, communicate and allow students who have incomplete or missing SSN/ITIN to update their information in a secure environment.	Loyola is required by law to attempt to collect SSN/ITIN information for all 1098T student recipients who are not non-resident aliens. This includes most students. To avoid being subject to fines for failure to report correct TINs on Form 1098-T, institutions must solicit any missing TINs: " at least once a year " in writing " with a clear notice that the individual is required by law to provide the TIN so that it may be	Administrative Initiatives	Medium	TBD	01/2015	TBD	New	Green - On Target, No Risk		Larry Adams	Lily Cai

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115	IA	2243	B	Registration & Records	Clare M Korinek	Kris Daggett	3-LOCUS Enhancements	Transfer Credit Articulation rules automation	Transfer Credit in LOCUS uses Articulation rules stored in multiple tables - Transfer Subject Area, Course Transfer Rules, and Program/Source Equivalency. Each of these tables must use the same effective date, so updates require multiple updates.  Requesting a batch process which will automate the entry of new effective-dated rows. Also, requesting tools to allow updates for new academic programs.	Students have submitted transfer credit from more than 1600 colleges and universities which have been articulated to Loyola courses. Maintenance of articulation rules and extending them to new academic programs is a challenge - since the data is stored across multiple tables and rows. Some batch automation tools would assist the data entry effort and assure accurate input.	Continuous Service Development	Medium	TBD	03/2015	TBD	On Hold	Green - On Target, No Risk		Xiomara Franco	Neelam Balasubramanian
116	IA	2325	B	Nursing: Graduate Programs	Marijo Letizia	Marijo Letizia	3-LOCUS Enhancements	Enhance My Advises page in LOCUS	Enhance My Advises page in LOCUS - additional fields have been requested by GNRs; ideally, page should be configurable by user; include LOA students (if desired) - see PSS 2180.	My Advises page has become more important as Advisor Assignments have become more stable and useful in LOCUS. Some schools, especially GNRs, have expressed a desire to include more information on this page.	Academic & Faculty Support	Medium	TBD	10/2015	TBD	On Hold	Green - On Target, No Risk		Xiomara Franco	Tony Vavarutos
117	IA	2747	B	Registration & Records	Joanna Pappas	Kris Daggett	3-LOCUS Enhancements	Term/Session Calendar Report	A report is needed to assist advisors, departments in identifying begin/end dates of terms/sessions along with significant dates within the given term/session.  Client has suggested a B.I. Report in Academic Processes folder.	Currently the term/session dates are stored in LOCUS and not all have view access to this information. The dates are spread out over several screens. This report proves the term/session dates that are critical for advisement and other discussions.	Administrative Initiatives	XSmall	TBD	12/2018	TBD	In Progress	Green - On Target, No Risk		Larry Adams	Tony Vavarutos
118	IA	2826	B	Financial Assistance	Paul G. Roberts	Tobyn Friar	3-LOCUS Enhancements	Replace Deprecated FA Letter Gen Processes With CommGen	FAO currently uses the PeopleSoft Letter Gen process to send hard copy communications. Letter Gen is no longer supported by PeopleSoft. CommGen is current best practice for 3C communications in PeopleSoft.  The scope of this project is to replace all Fin. Aid. paper letters generated via LetterGen process. This involves an initial discovery phase for all the FA processes that assign communications using either custom SQRs or 3C-engine.  The exception is Award Letter (FAN) process that is outsourced to a third party.	While most FA communications use email, there are selected communications where hard-copy letters are mailed to recipients. These include the Financial Award Notification (FAN) and other missing information letters (MIL). The FAN letter uses a 3rd party for printing and mailing and will continue to do so. Other letters have used a delivered process (Letter Gen) which combines with Mail Merge on a desktop to produce hard copy letters. Oracle Peoplesoft is deprecating the Letter Gen process and directing customers to CommGen functionality which merges data with letter text within the application. A significant workload of setup and processing is necessary to generate these letters within the Campus Solutions application. This project will convert all Letter Gen processes to CommGen.	Continuous Service Development	Large	Q3	02/2019	03/2022	On Hold	Green - On Target, No Risk		Ivan Siap	Tony Vavarutos
119	IA	2973	B	Registration & Records	Rita Vazquez	Rita Vazquez	3-LOCUS Enhancements	Alpha Sigma Nu student attribute in LOCUS	Provide a batch update of student Program/Plan records with the Alpha Sigma Nu (ASN) student attribute in LOCUS.  Each year, about 150+ students are inducted into the Alpha Sigma Nu honor society. The method of tracking this is through the use of a student attribute in LOCUS. We've learned, however, that academic units are inconsistent with adding the attribute and when it comes time for graduation, the ASN designation is missing from the Commencement Program Book report in BI because the attribute was never added.  Academic units are then either updating the program book spreadsheet managed by Special Events and never adding the attribute to LOCUS, or doing double-entry by adding the attribute to LOCUS and updating the spreadsheet. The hope is to develop a way to batch update the 150+ student records each year, centralizing the process with <del>Rec&amp;Rec</del> and adding the attribute in a more timely manner.	Alpha Sigma Nu (ASN) designation has been inconsistently designated when preparing the Commencement program. Registration & Records is offering to centralize the process with technology assistance to develop a batch entry process for Student Attributes in LOCUS.	Continuous Service Development	Small	Q3	02/2020	03/2021	In Progress	Green - On Target, No Risk		Xiomara Franco	Jaime Herrera
120	IA	3092	B	Registration & Records	Rita Vazquez	Rita Vazquez	3-LOCUS Enhancements	Batch Update Start/End Dates on LOCUS Class Schedule	Provide a batch update of LOCUS Class Schedule dates, while adhering to all business rules for class scheduling. Currently, these changes are done online one class section at a time.	Due to COVID, frequent quick changes to class schedules are often needed to the start and end dates of the class sections. A batch process for making updates to the class schedule start and end date is now an important function to assist with the flexibility and timing of changes that become necessary.  This project will assist Registration & Records with a task that currently requires significant manual	Academic & Faculty Support	Medium	Q3	10/2020	01/2021	In Progress	Green - On Target, No Risk		Xiomara Franco	Tony Vavarutos



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121	IA	3093	B	Services for Students with Disabilities	Betsi Burns	Betsi Burns	3-LOCUS Enhancements	Include Dropped Classes in Accommodate Interface	<p>Include dropped classes in LOCUS to Accommodate interface.</p> <p>This project is two fold. It is meant to be a revamp of the existing interface in order to improve performance. Additionally, it is meant to include data which we currently do not capture because of the data source we are using. The effort involves capturing drops that occur before the drop date setup on the term session calendar. If we do not make these changes the drops prior to the Drop Delete Record date will not be captured in the interface.</p> <p>Drop Delete Record - Enter the last date on which students within the specified academic career can drop a class within the specified session and have their enrollment record for the class deleted from</p>	Accommodate (from Symplicity) is the software solution for Student Accessibility Center. The updates to this interface will provide a more accurate representation of students' enrollment records, as provided from LOCUS.	Administrative Initiatives	Medium	Q3	10/2020	01/2021	In Progress	Green - On Target, No Risk		Xiomara Franco	Tony Vavarutos
122	IA	1316	C	Office of The Bursar	John Campbell	Tom Catania	3-LOCUS Enhancements	LOCUS - SF customization - Item Type Summary by Term	<p>Item Type Summary by Term - The debits and credits for the same Item type for each term make this screen had to read when one is only interested in a Summary the term's activity. We modified the Account Summary page to show the SF_ACCT_TERM view to make things clearer to students, but occasionally it is useful to see term specific Charges and Financial Aid in a Summary Form by Item Type</p>	Students and parents have access to a modified Account Summary page to show a convenient easy-to-read summary of charges, financial aid and payment. This new development would provide greater detail to students and parents while maintaining the easy-to-read	Student Technology Support	Medium	TBD	06/2010	TBD	New	Green - On Target, No Risk	Sandra Harrison	Lily Cai	
123	IA	1954	C	University Marketing and Communication	John Drevs	John Drevs	3-LOCUS Enhancements	Create an XML output from LOCUS of offered courses	<p>Create an automated way to deliver data on courses in XML format. The resulting file will be used as direct input to appropriate web pages created by University Marketing.</p> <p>Evaluation of possible delivery - Oracle delivered service, HighPoint delivered services, or Loyola-coded services.</p>	This web service will provide a single source of truth for the public display of courses on college and school pages. Currently individual content coordinators are responsible for keeping their listing of courses up to date. This process allows for out of date content in many different formats. As the source of truth for this information resides in LOCUS, it would make sense for this content to	Academic & Faculty Support	Medium	TBD	06/2013	TBD	On Hold	Green - On Target, No Risk	Larry Adams	Susan Zelisko	
124	IA	1957	C	Information Services	Kevin Smith	Kevin Smith	3-LOCUS Enhancements	Investigate Locus to Outlook interface for schedules	This project is to capture the work to investigate the possibility of creating an interface from Locus to Outlook such that student and faculty could easily import their schedules from Locus into Outlook.	Outlook integrates well with phones and other mobile devices. It will be a benefit for students to easily import their schedules from Locus into Outlook. If a student has chosen to link their phone with Outlook then they will have their class schedule readily available at their fingertips.	Continuous Service Development	Medium	TBD	05/2013	TBD	On Hold	Green - On Target, No Risk	Walt Slazyk	Neelam Balasubramanian	
125	IA	2061	C	Information Services	Kevin J Smith	Larry P Adams	3-LOCUS Enhancements	LOCUS Profile process for Students	<p>LOCUS Profile process for Students re-processes all continuing students once per term. This update does not cause any problem for most students, but uses resources unnecessarily to update LOCUS profiles. However, for students who are also staff members with LOCUS access, it causes a loss of some access rights - Process Monitor for batch jobs, special access to SSN/DOB - via the Primary Permissions which are overlaid during the update.</p>	LOCUS profiles for students are an automated process triggered by admission, deposit and term activation. Once per term, student profiles are updated unnecessarily. This overwrites some access rights for those students who are full-time staff members with LOCUS access. The goal of this project is to correct this unnecessary update without impacting	Administrative Initiatives	Small	TBD	02/2014	TBD	Pending	Green - On Target, No Risk	Larry Adams	Lily Cai	
126	IA	2478	C	Wellness Center	Jane F Neufeld	Joan Holden	3-LOCUS Enhancements	Additional enhancements to immunization processing	<p>Two remaining requested enhancements to the customized LOCUS immunization processing.</p> <p>1)Interface immunizations entered in Point and Click to LOCUS;</p> <p>2)Notifications to students when they fall out of compliance. (e.g Last T/D dose becomes &gt; 10 years ago)</p>	Students are requested to enter immunization dates in LOCUS beginning in 2014. Some additional features are still desired, but lower priority. These include having immunizations flow directly from Point n Click to LOCUS, if provided by the Wellness Center. Also, sending notifications to active students via email when they fall out of compliance (e.g. - Tetanus shot > 10	Administrative Initiatives	Medium	TBD	06/2019	TBD	In Progress	Green - On Target, No Risk	David Kessler	Tony Vavarutos	
127	IA	2873	M	Registration & Records	Rita Vazquez	Rita Vazquez	3-LOCUS Enhancements	Required FERPA Training for LOCUS access	We should evaluate if available training resources that cover FERPA are sufficient, or if we need to develop our own training material to be delivered through Sakai. We must have a method for tracking and reporting completion and renewal of the training. Completion information will need to be communicated to the appropriate parties that manage LOCUS access so that they do not assign access until the training is complete. Simple completion of the training may not be enough. We should consider the use of a minimal passing score and require anyone who does not meet the minimum to retake the training and pass it before	As a matter of best practice for FERPA compliance, it should be required that any employee (staff, student workers, and faculty) who will have access to student data through LOCUS complete FERPA training before receiving access. Additionally, all LOCUS users should be required to renew their FERPA training on an annual basis.	Continuous Service Development	Large	TBD	07/2019	TBD	Pending	Green - On Target, No Risk	Larry Adams	Tony Vavarutos	

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128	AOS	3154	C	Information Services	Tim Walker	Tim Walker	4-Construction Projects	Lakeside Campuses FY21 Classroom & Digital Signage Refresh - Phase 1	Refresh and upgrade the existing audio-visual equipment in Life Sciences Building 217 and 415, Corboy Law Center 202, and Maguire/Arrupe Hall 240. Add wireless microphones to all Cudahy Science Hall (8) classrooms. Update two wall-mounted monitors in the Damen Student Center and the wall-mounted monitor on the third floor of Corboy Law Center. Co-project leads Kathy Chavez	This project benefits Loyola students, faculty and staff by proactively keeping classroom and information technologies updated.	Academic & Faculty Support	Small	Q3	11/2020	01/2021	In Progress	Green - On Target, No Risk	Tim Walker	Kathy Chavez	Greg Klitz
129	AOS	3155	C	Information Services	Tim Walker	Tim Walker	4-Construction Projects	Health Sciences Campus FY21 Classroom Refresh	Refresh and upgrade the existing audio-visual equipment in Stritch School of Medicine 360.	This project benefits Loyola students and faculty by proactively keeping classroom technologies updated.	Academic & Faculty Support	Small	Q3	10/2020	02/2021	In Progress	Green - On Target, No Risk	Tim Walker	Sue Crowell	Greg Klitz
130	INF	2750	M	Facilities LSC	Peter Schlecht	Peter Schlecht	4-Construction Projects	Francis Residence Hall	The purpose of this project is to build a 400 bed residence hall for students that will also have a cafeteria, office space, meeting rooms and classrooms.	Construction Project.	Infrastructure	Large	Q3	09/2018	01/2021	In Progress	Green - On Target, No Risk		Jaime Herrera	Kathy Chavez
131	INF	2824	M	Facilities LSC	Edgar A Hernandez	Edgar A Hernandez	4-Construction Projects	Steam Plant 2nd Floor Renovation	The purpose of this project is to build new office space for facilities personnel.	Construction Project.	Infrastructure	Small	TBD	01/2019	TBD	On Hold	Green - On Target, No Risk		Jaime Herrera	Sue Crowell
132	INF	2857	M	Facilities LSC	Peter Schlecht	Peter Schlecht	4-Construction Projects	International House Remodel	The purpose of this project is to remodel the front entrance and create a reception desk and install an elevator.	Construction Project.	Infrastructure	Small	Q1	04/2019	07/2021	On Hold	Green - On Target, No Risk		Jaime Herrera	Steven Birch
133	INF	2903	M	Facilities LSC	Peter Schlecht	Peter Schlecht	4-Construction Projects	Cudahy Science Remodel	The purpose of this project is to remodel the entire building.	Construction Project.	Infrastructure	Medium	Q3	12/2019	01/2021	In Progress	Green - On Target, No Risk		Jaime Herrera	Tony Vavarutos
134	INF	2953	M	Its-Office Of The Vp & Cio	Rosa María Noriega Giménez	Chris Oh	4-Construction Projects	Roots Health Bar - Loyola Limited	A new Loyola Limited enterprise, Roots Health Bar, is taking the place of the former Falice's Kitchen space on the first floor of Granada Center. A cloud based Point of Sale system, Toast, will be implemented as the restaurant management software. For credit card transactions, Chase's Paymentech terminals will be provided by the Treasurers office in conjunction with ITS.  ITS has been asked to assist with the implementation of the POS system, including network cabling to accommodate the registers, screens and printers. Construction is expected to begin in the beginning of December, with the store	To help facilitate a new Loyola Limited enterprise, Roots Health Bar, with the IT component of their newest initiative.	Infrastructure	XSmall	Q4	11/2019	06/2021	On Hold	Green - On Target, No Risk		Christopher Oh	Neelam Balasubramanian
135	INF	2975	M	Information Services	dan vonder heide	Daniel M Vonder Heide	4-Construction Projects	Sovereign to LUC Network Migration	Install ATT ASE Circuit at 1040 W. Granville and migrate existing network to LUC network.	By adding this circuit to connect the Sovereign to LSC will allow lakeside mgmt staff to be as though there computers are on campus relieving the need for LS, we will also migrate their phones removing their monthly telephone bills.	Infrastructure	XSmall	Q3	01/2020	02/2021	In Progress	Green - On Target, No Risk		Joe Fernandes	Neelam Balasubramanian
136	INF	3007	M	Facilities (HSC)	Peter Schlecht	Peter Schlecht	4-Construction Projects	Cuneo Center Renovation	This project consists of renovating the 1st and 4th floors for the new Parkinson School .	This renovation will allow for student enrolled in the new Parkinson school with classrooms, study areas and administrative office to support the school.	Infrastructure	Medium	Q1	05/2020	08/2021	On Hold	Green - On Target, No Risk		David Wiczorek	Tony Vavarutos
137	DSA	2035	B	Information Services	Jim J Sibenaller	Jim J Sibenaller	5-Security Projects	NAP Process Improvement	The current NAP system is cumbersome and requires an excessive amount of staff time for the verification of valid NAP requests and for the semi-annual expiration/renewal process. The addition of automated controls and a workflow system for electronic verification would reduce staff time and effort.	Improve/streamline the NAP system.	Continuous Service Development	Small	TBD	01/2014	TBD	On Hold	Green - On Target, No Risk		Jim Pardonek	Greg Klitz
138	DSA	2928	B	Its-Office Of The Vp & Cio	Jim Sibenaller	Jim Pardonek	5-Security Projects	SCAP Deployment	Implementation of SCAP Software and Operating System Scanning Software.	Systems with vulnerabilities that allow hackers and malware to obtain excessive access, especially to systems that link to more sensitive applications and environments, may become vectors for breaches to the confidentiality, integrity and availability of information.	Administrative Initiatives	Medium	TBD	02/2020	TBD	Pending	Green - On Target, No Risk		Jim Pardonek	Greg Klitz
139	INF	3081	B	Information Services	Jeffrey Apa	Jeffrey Apa	5-Security Projects	Opsview Upgrade to Version 6.3	Our Opsview monitoring system is currently at version 5.4 with the newest version being 6.3. Due to major back-end changes, and the current Opsview server coming to 4 years, we need to install Opsview 6.3 on new hardware and migrate over all data including user profiles, hosts, and service checks.	By updating Opsview to the latest version we are better positioned to monitor our servers, services, and applications. With the latest version, not only are security and bug fixes addressed, but we gain new features that allow us to gain better insight to our environment. These features include the use of automation, APIs, and cloud services monitoring.	Infrastructure	Small	Q3	10/2020	01/2021	In Progress	Green - On Target, No Risk		Rene Tapia	Jim Pardonek
140	INF	3082	B	Information Services	Jeffrey Apa	Jeffrey Apa	5-Security Projects	Shibboleth IdP Upgrade to Version 4	Our Shibboleth IdP is at Version 3 and needs to be upgraded to Version 4. We will need to provision new servers, one at each campus for HA/DR, and install a containerized version of the Shibboleth IdP software. Once the Shibboleth IdP software is tested we will migrate all Service Provider data and confirm login for each service.	Support for Shibboleth IdP V3 will end on December 31, 2020. At that time security patches and bug fixes will no longer be available for V3. By upgrading to V4 we can continue to receive critical patches for our Shibboleth IdP which provides authentication services (SSO) for core services like ZOOM, Transamerica, and InCommon partners.	Infrastructure	Small	Q3	10/2020	01/2021	In Progress	Green - On Target, No Risk		Rene Tapia	Jim Pardonek

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141	INF	2981	M	Campus Safety LSC	Kevin Newman	Kevin Newman	5-Security Projects	XT Medco Keys	Campus safety is implementing a new system to manage key access and distribution using a new line of keys and cylinders from Medco.	This new system will replace standard key locks with Fob type keys allowing campus safety to program them daily and in the event of a lost fob door locks will not need to be replaced.	Infrastructure	Medium	Q3	05/2020	03/2021	In Progress	Green - On Target, No Risk		Joe Fernandes	Marco Reynoso
142	DSA	3014	M	Information Services	Jim Sibenaller	Jim Pardonek	5-Security Projects	Ongoing Vulnerability Remediation	Mitigation of findings from annual application penetration testing. Some systems, due to vendor constraints, may take more time to correct.	Once testing is completed, it may take time to implement any patches as they may not have yet been developed by the vendor or it may take a complete upgrade to mitigate the issue. This project is a rollup of all open pentest findings from all years.	Administrative Initiatives	XLarge	Q2	05/2020	12/2021	In Progress	Green - On Target, No Risk	Jim Pardonek	Cai Wang	Jim Pardonek
143	DSA	3190	M	Information Services	Jim Sibenaller	Jim R Pardonek	5-Security Projects	2021 PCI-DSS Segmentation Testing	To maintain PCI compliance, there is a requirement that "service providers that use segmentation are required to perform penetration tests on segmentation controls every six months". This segmentation test is for the 6 month cycle outside of the testing performed during the PCI-DSS assessment period.	PCI 3.2 has come out with new requirements for penetration testing and network segmentation. With new requirement 11.3.4.1, service providers that use segmentation are required to perform penetration tests on segmentation controls every six months. Previously, it was once per	Administrative Initiatives	Small	Q3	01/2021	02/2021	New	Green - On Target, No Risk	Jim Sibenaller	Cai Wang	Jim Pardonek
144	DSA	3194	M	Information Services	Cory M O'Brien	Susan M Malisch	5-Security Projects	PCI-DSS Compliance Review 2021	PCI-DSS Compliance Review 2020 The PCI DSS Preparedness Assessment will validate adherence to independent QSA validation testing, to identify any deficiencies that would result in non-compliance, remediation of deficiencies and/or provide recommendations for effective countermeasures. This effort includes a required penetration test	The PCI DSS Preparedness Assessment will validate adherence to independent QSA validation testing, to identify any deficiencies that would result in non-compliance, remediation of deficiencies and/or provide recommendations for effective countermeasures. This effort includes a require penetration test	Administrative Initiatives	Large	Q2	04/2021	10/2021	New	Green - On Target, No Risk	Jim Pardonek	Cai Wang	John Schleibinger
145	DSA	3195	M	Information Services	Jim Sibenaller	Jim R Pardonek	5-Security Projects	2021 PII Program for HSC	Continuation of the Personally Identifiable Information program at the HSC location/campus per the University's PII Policies. This includes the deployment of technologies to scan, identify and remediate PII found on university devices.	Continued reduction of the overall risk to the university regarding the exposure of personally identifiable information (PII).	Infrastructure	XXLarge	Q2	01/2021	12/2021	New	Green - On Target, No Risk	Jim Sibenaller	Yuan Liu	Rene Tapia
146	DSA	3196	M	Information Services	Jim Sibenaller	Susan M Malisch	5-Security Projects	Lakeside PII Program 2021	PII 2020 Project: Continuation of the existing Personally Identifiable Information program per the University's PII Policies. This includes the deployment of technologies to scan, identify and remediation of PII found on university devices. It also includes the identification of data steward roles within university departments to assist with the program activities. Program also includes LUREC and	Continued reduction of the overall risk to the university regarding the exposure of personally identifiable information (PII).	Administrative Initiatives	XXLarge	Q2	01/2021	12/2021	New	Green - On Target, No Risk	Jim Pardonek	Yuan Liu	
147	DSA	3198	M	Information Services	Jim Sibenaller	Jim Sibenaller	5-Security Projects	Loyola Aware Programming for 2021	Loyola Aware programming for 2020. The program goal is to increase employees security awareness by attending and holding events designed to increase awareness. The program allows everyone to recognize IT Security concerns and respond accordingly. Topics include social engineering, email & messaging, browsing and many others. Project includes roll-out of monthly awareness materials and departmental communications.	By increasing awareness the program allows everyone to recognize IT Security concerns and respond accordingly. ITS will release a series of training materials, distributed by University Information Security Office that can be accessed via the web or in person. The idea is to reinforce the mandatory awareness training by providing additional material containing a variety of topics which include: social engineering, email & messaging, browsing and many others.	Administrative Initiatives	XXLarge	Q2	01/2021	12/2021	New	Green - On Target, No Risk	Jim Pardonek	Jim Pardonek	Rene Tapia
148	DSA	2846	B	Information Services	Susan M Malisch	Susan M Malisch	7-BCDR/Failover	Disaster Recovery - Phone Systems WTC	This project will include developing a plan and testing failover for the phone system at WTC. This will contribute to the overall BCDR program for the university's risk management strategy.	This project will include developing a plan and testing failover for the phone system at WTC. This will contribute to the overall BCDR program for the university's risk management strategy.	Continuous Service Development	Medium	Q3	09/2019	02/2021	In Progress	Light Green - On Target, Minimal Risk, Minor Concerns, Under Review	Jim Sibenaller	David Wiczorek	Jim Pardonek
149	INF	3079	B	Information Services	dan vonderheide	David E Wiczorek	7-BCDR/Failover	Mundelein Distribution Switch Replacement	The existing 6509e router/switch requires replacement due to an approaching End of Life. The router/switch acts as part of the Disaster Recovery infrastructure, including Layer 3 functionality. There are approximately 60 active connections that will need to be migrated to the new equipment.	The upgrade of the infrastructure will eliminate the end of life switch currently housed in Mundelein and provide for future / faster connectivity to the outlying buildings that us Mundelein as a distribution hub	Infrastructure	Small	Q3	09/2020	02/2021	In Progress	Green - On Target, No Risk		Christopher Oh	Ross Naheedy
150	INF	3149	M	Information Services	Jim Sibenaller	Jim Sibenaller	7-BCDR/Failover	Phase 2 Disaster Recovery Fiber Installation Project	This project consists of the installation of fiber infrastructure from 9 buildings to key locations on campus to minimize network outages in the event of a data center disaster at the Lakeshore campus.	This project will provide redundant connectivity to 9 buildings to reduce the risk of a network outage.	Infrastructure	Medium	TBD	11/2020	TBD	New	Green - On Target, No Risk		Jaime Herrera	Jim Sibenaller
151	IA	2970	B	Development Services	Michael Halverson	Michael Halverson	8-Advancement	Identify data append services vendor	Advancement Services requires assistance in identifying and signing a new contract with a vendor that performs data append services - specifically for mailing addresses, email addresses, and phone numbers.	Maintaining constituent data with the assistance of vendors is an indispensable part of how Advancement Services keeps	Administrative Initiatives	Medium	TBD	02/2020	TBD	New	Green - On Target, No Risk			Lily Cai
152	IA	2985	B	Development & Donor Services	Michael Halverson	Michael Halverson	8-Advancement	Integration of Data from PeopleGrove into Advance	Advancement Services would like assistance from ITS in integrating data from PeopleGrove into Advance	Advancement's ability to capture information about alumni volunteerism with the institution is critical in our efforts to understanding the nature of our relationship with the people we want to engage	Administrative Initiatives	Medium	TBD	06/2020	TBD	New	Green - On Target, No Risk		Enrique Olmo	Mary Bunker

Row Nbr	Group	PSS#	Priority	Primary Customer	Sponsor	Requestor	Program Name	Project Name	Project Description	Institutional Impact Statement	Strategic Category	T-Shirt Sizing	Est. Compl (QTR)	Targeted Start Month (MM/YYYY)	Targeted Finish Month (MM/YYYY)	Status	Health	Contact Name	Project Manager	ITS Contact
153	IA	2572	B	Campus Transportation	Kathleen Fitzpatrick	G Carey	9-Student Experience/Portal Improvements	AIMSWeb - Upgrade to 8.1.82.15f for Remediate Pen Test Results	Upgrading AIMSWeb to remediate 2016 AIMS Web vulnerabilities. Move AIMSWeb to app server host. Remove old software from Webgens01.  Addendum: Gathering info regarding AIMS 9 and AIMS Web 9.	Aims Web is used by students/staff to apply for parking and for parking clients to pay for ticketed parking violations. This update will keep the technology current and mitigate known vulnerabilities.	Student Technology Support	Medium	Q3	05/2017	01/2021	In Progress	Green - On Target, No Risk	John McGivney	Greg Klitz	